



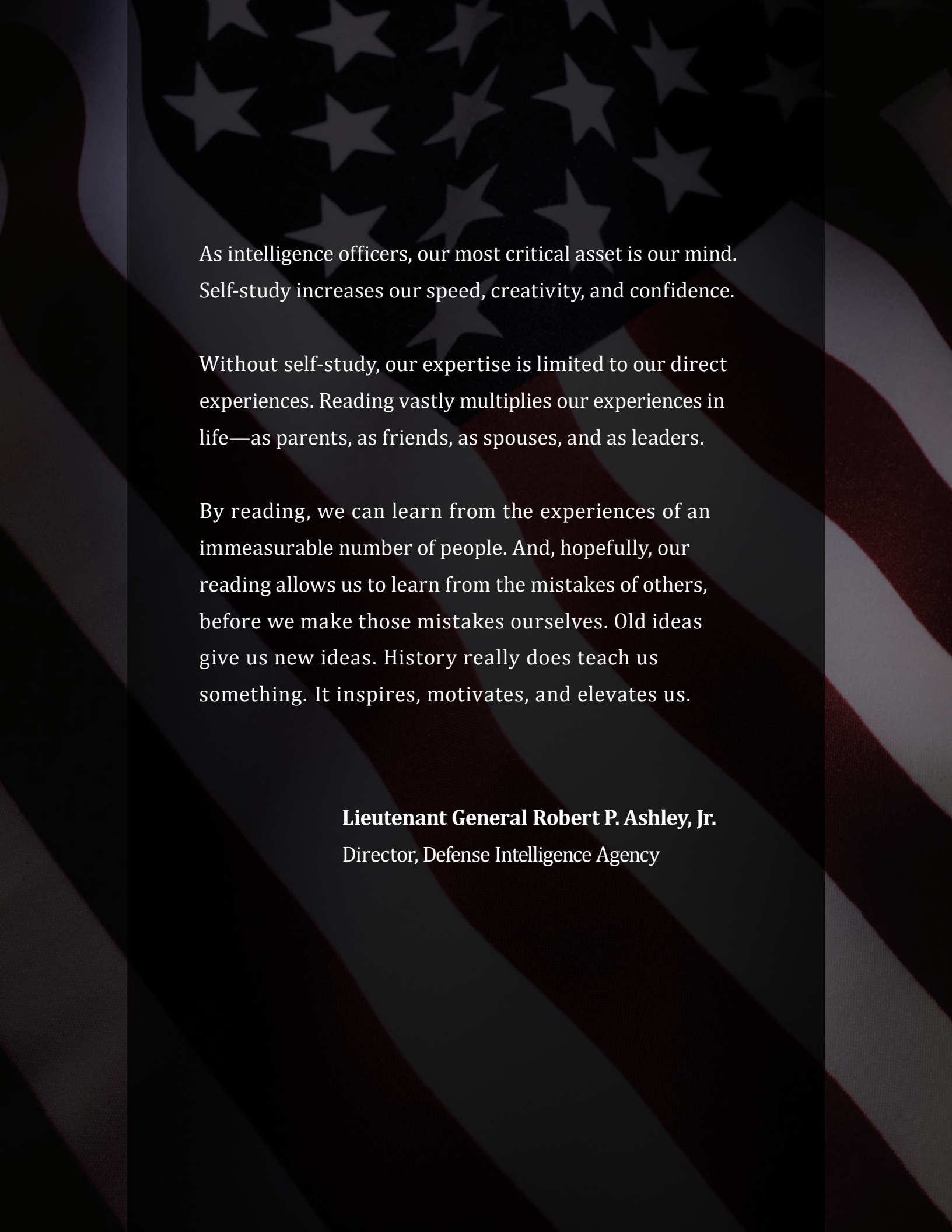
# DIRECTOR'S READING LIST 2018



**DEFENSE INTELLIGENCE AGENCY**

COMMITTED TO EXCELLENCE IN DEFENSE OF THE NATION





As intelligence officers, our most critical asset is our mind. Self-study increases our speed, creativity, and confidence.

Without self-study, our expertise is limited to our direct experiences. Reading vastly multiplies our experiences in life—as parents, as friends, as spouses, and as leaders.

By reading, we can learn from the experiences of an immeasurable number of people. And, hopefully, our reading allows us to learn from the mistakes of others, before we make those mistakes ourselves. Old ideas give us new ideas. History really does teach us something. It inspires, motivates, and elevates us.

**Lieutenant General Robert P. Ashley, Jr.**

Director, Defense Intelligence Agency





“Not all readers are leaders,  
but all leaders are readers.”

**HARRY S. TRUMAN**

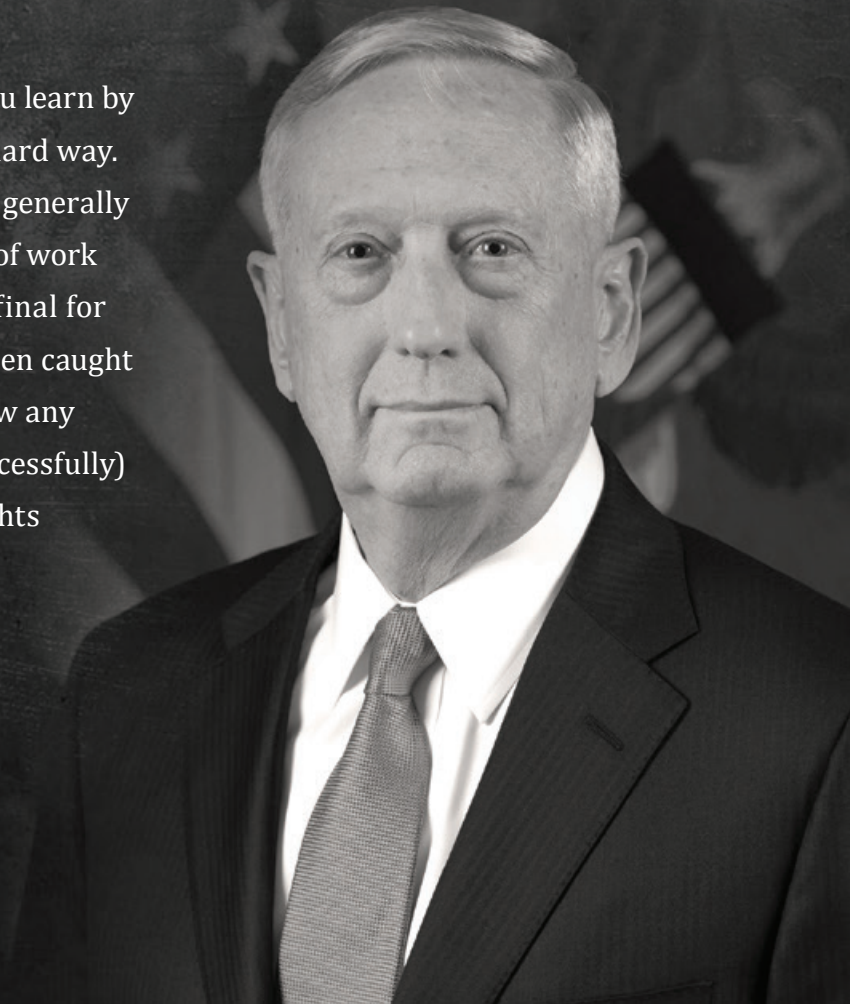
33RD PRESIDENT  
OF THE UNITED STATES OF AMERICA

National Archives (111-P-20038A)

“The problem with being too busy to read is that you learn by experience (or by your men’s experience), i.e. the hard way. By reading, you learn through others’ experiences, generally a better way to do business, especially in our line of work where the consequences of incompetence are so final for young men. Thanks to my reading, I have never been caught flat-footed by any situation, never at a loss for how any problem has been addressed (successfully or unsuccessfully) before. It doesn’t give me all the answers, but it lights what is often a dark path ahead.”

**JAMES N. MATTIS**

UNITED STATES SECRETARY OF DEFENSE  
GENERAL, UNITED STATES MARINE CORPS (RET.)



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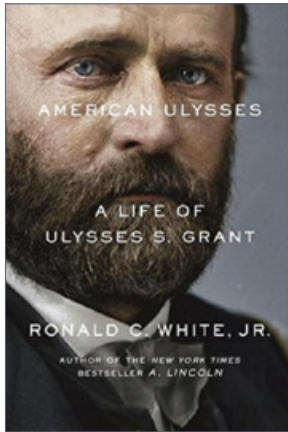
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# LEADERSHIP AND PROFESSIONAL DEVELOPMENT



# 01



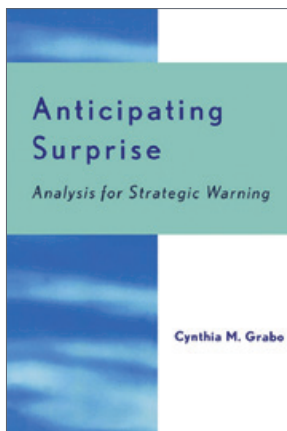
## American Ulysses: A Life of Ulysses S. Grant

Ronald White, *Random House: 2016*



In his time, grouped routinely with George Washington and Abraham Lincoln in the “Trinity of Great American Leaders,” Ulysses S. Grant, the battlefield commander-turned-commander-in-chief, fell out of favor in the twentieth century. In *American Ulysses*, Ronald C. White argues that we need to revise our estimates of him in the twenty-first. White shows Grant to be a generous, curious, introspective man and leader—a willing delegator with a natural gift for managing the rampaging egos of his fellow officers. His wife, Julia Dent Grant, long marginalized in the historic record, emerges in her own right as a spirited and influential partner. One of those rare books that successfully recast our impression of an iconic historical figure, *American Ulysses* gives us a finely honed, three-dimensional portrait of Grant the man—husband, father, leader, writer, and more.

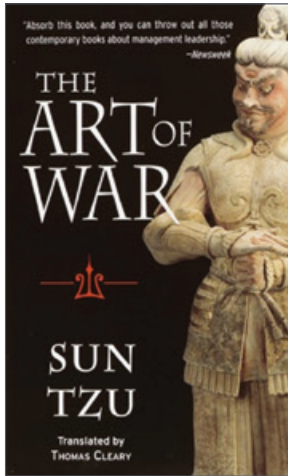
# 02



## Anticipating Surprise: Analysis for Strategic Warning

Cynthia M. Grabo, *Lulu.com: 2012*

Assigned to the National Indications Center, Cynthia Grabo served as a senior researcher and writer for the U.S. Watch Committee throughout its existence (1950 to 1975), and in its successor, the Strategic Warning Staff. During this time, she saw the need to capture the institutional memory associated with strategic warning. In the summer of 1972, the DIA published her “Handbook of Warning Intelligence” as a classified document, followed by two additional classified volumes, one in the fall of 1972 and the last in 1974. Now condensed from the original three declassified books into this one, Grabo’s authoritative interpretation of an appropriate analytic strategy for intelligence-based warning is presented in a commercial reprint of this classic study. (Originally published by the Joint Military Intelligence College)

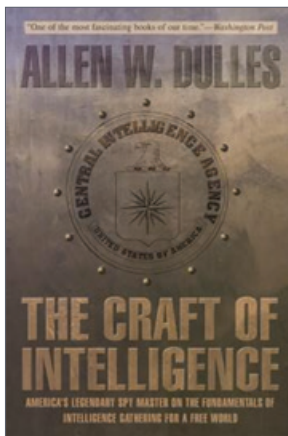


## The Art of War

*Sun Tzu (translated by Thomas Cleary), Shambhala: 2005*



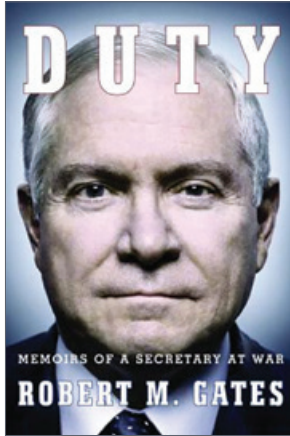
Conflict is an inevitable part of life, according to this ancient Chinese classic of strategy, but everything necessary to deal with conflict wisely, honorably, and victoriously is already present within us. Compiled more than two thousand years ago by a mysterious warrior-philosopher, *The Art of War* is still perhaps the most prestigious and influential book of strategy in the world, as eagerly studied in Asia by modern politicians and executives as it has been by military leaders since ancient times. As a study of the anatomy of organizations in conflict, *The Art of War* applies to competition and conflict, on every level from the interpersonal to the international. Its aim is invincibility, victory without battle, and unassailable strength through understanding the physics, politics, and psychology of conflict.



## The Craft of Intelligence: America's Legendary Spymaster on the Fundamentals of Intelligence Gathering for a Free World

*Allen Dulles, Lyons Press: Reprint 2016*

Allen Dulles was a high-ranking officer of the CIA's predecessor—the Office of Strategic Services—and was present at the inception of the CIA, where he served eight of his ten years there as director. This classic spycraft, based on Dulles's incomparable experience as diplomat, international lawyer, and America's premier intelligence officer, sums up what he learned about intelligence from nearly a half-century of experience in foreign affairs.

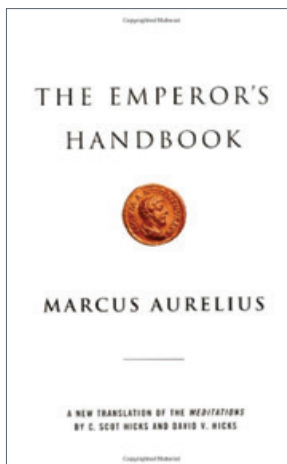


## Duty: Memoirs of a Secretary at War

*Robert Gates, Knopf: 2014*



Forthright and unsparing, *Duty* is Gates's behind-the-scenes account of his nearly five years as a Secretary of Defense at war: the battles with Congress, the two presidents he served, the military itself, and the vast Pentagon bureaucracy. Gates describes his efforts to help George W. Bush turn the tide in Iraq, his role as a guiding (and often dissenting) voice for Barack Obama, and, most importantly, his ardent devotion to and love for American soldiers. Offering unvarnished appraisals of our political leaders, *Duty* tells a powerful and deeply personal story, giving us an unprecedented look at two administrations and the wars that have defined them.

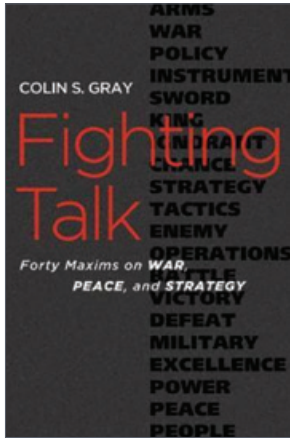


## The Emperor's Handbook: A New Translation of the Meditations

*Marcus Aurelius (translated by David Hicks and C. Scot Hicks), Scribner: 2002*



Marcus Aurelius' *Meditations*—a practical book of timeless advice from one of the most powerful individuals in history— is available here for the first time in a highly accessible translation, including several unique features for contemporary readers and users of daily wisdom guides. *The Emperor's Handbook* offers a vivid and fresh translation of this important piece of ancient literature. It brings Marcus's words to life and shows his wisdom to be as relevant today as it was in the second century.



## Fighting Talk: Forty Maxims on War, Peace, and Strategy

Colin S. Gray, *Potomac: 2009*



Gray presents an inventive treatise on the nature of strategy, war, and peace, organized around forty maxims. This collection of mini-essays will forearm politicians, soldiers, and the attentive public against many—probably most—fallacies that abound in contemporary debates about war, peace, and security. While one can never guarantee strategic success, which depends on policy, military prowess, and the quality of the dialogue between the two. A strategic education led by the judgments in these maxims increases the chances that one's errors will be small rather than catastrophic.



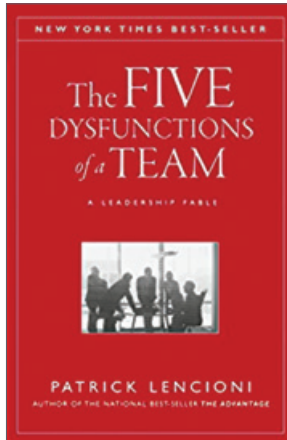
## The First 90 Days: Proven Strategies for Getting Up to Speed Faster and Smarter

Michael D. Watkins, *Harvard Business Review Press: Updated and Expanded 2013*



In this updated and expanded version of the international bestseller *The First 90 Days*, Michael D. Watkins offers proven strategies for conquering the challenges of transitions—no matter where you are in your career. Watkins, a noted expert on leadership transitions and adviser to senior leaders in all types of organizations, also addresses today's increasingly demanding professional landscape, where managers face not only more frequent transitions but also steeper expectations once they step into their new jobs. By walking you through every aspect of the transition scenario, Watkins identifies the most common pitfalls new leaders encounter and provides the tools and strategies you need to avoid them.

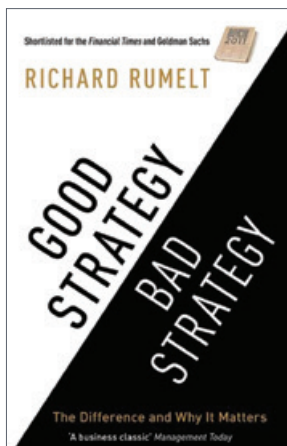




## The Five Dysfunctions of a Team: A Leadership Fable

*Patrick Lencioni, Jossey-Bass: 2002*

In *The Five Dysfunctions of a Team*, Patrick Lencioni once again offers a leadership fable that is enthralling and instructive. Throughout the story, he reveals the five dysfunctions which go to the very heart of why teams—even the best ones—often struggle. He outlines a powerful model and actionable steps that can be used to overcome these common hurdles and build a cohesive, effective team. Lencioni has written a compelling fable with a powerful yet deceptively simple message for all those who strive to be exceptional team leaders.

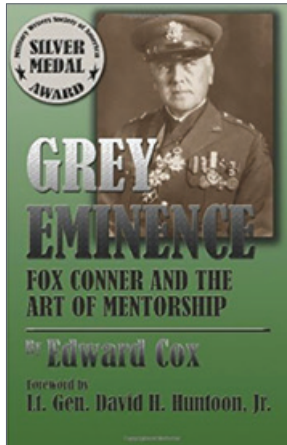


## Good Strategy / Bad Strategy

*Richard Rumelt, Currency: 2011*



Developing and implementing a strategy is the central task of a leader, whether the CEO at a Fortune 100 company, an entrepreneur, a church pastor, the head of a school, or a government official. Richard Rumelt shows that there has been a growing and unfortunate tendency to equate Mom-and-apple-pie values, fluffy packages of buzzwords, motivational slogans, and financial goals with “strategy.” He debunks these elements of “bad strategy” and awakens an understanding of the power of a “good strategy.” Rumelt argues that the heart of a good strategy is insight—into the true nature of the situation, into the hidden power in a situation, and into an appropriate response. He shows you how insight can be cultivated with a wide variety of tools for guiding your own thinking.

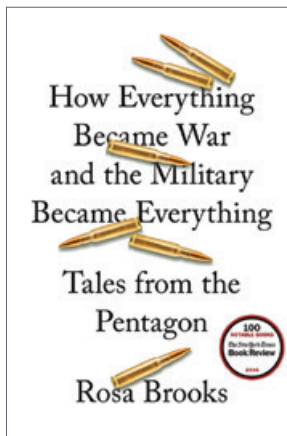


## Grey Eminence: Fox Conner and the Art of Mentorship

Edward Cox, *New Forums Press*: 2011



To those who have heard of him, Fox Conner's name is synonymous with mentorship. He is the "grey eminence" within the Army, whose influence helped to shape the careers of George Patton, George Marshall, and—most notably—President Eisenhower. After a career that spanned four decades, this master strategist ordered all of his papers and journals burned. Because of this, Conner is an oblique figure in military history. What little is known about Conner comes primarily through stories about his relationship with Eisenhower, and as a passing reference in the memoirs of other great men. This book combines existing scholarship with long-forgotten references and unpublished original sources to achieve a more comprehensive picture of this dedicated public servant. The portrait that emerges provides a four-step model for developing strategic leaders that still holds true today.



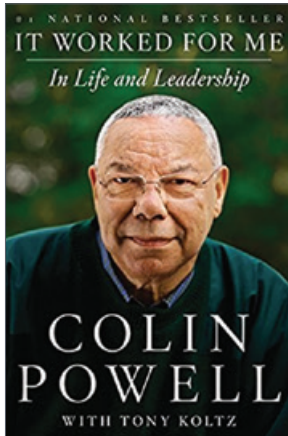
## How Everything Became War and the Military Became Everything: Tales from the Pentagon

Rosa Brooks, *Simon and Schuster*: 2016



The first serious book to examine what happens when you erase the ancient boundary between war and peace. Once, war was a temporary state of affairs—a violent but brief interlude between times of peace. Today, America's wars are everywhere and forever: our enemies change constantly and rarely wear uniforms, and virtually anything can become a weapon. As war expands, so does the role of the US military. Today, military personnel don't just "kill people and break stuff." Instead, they analyze computer code, train Afghan judges, build Ebola isolation wards, eavesdrop on electronic communications, develop soap operas, and patrol for pirates.

# 13

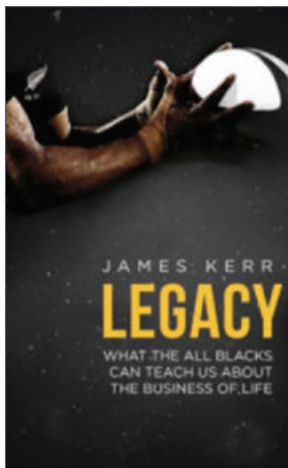


## It Worked for Me: In Life and Leadership

*Colin Powell, Harper: 2012*

Colin Powell, one of America's most admired public figures, reveals the principles that have shaped his life and career in this inspiring and engrossing memoir. *It Worked for Me: In Life and Leadership* is a trove of wisdom for anyone hoping to achieve their goals and turn their dreams into reality. A message of strength and endurance from a man who has dedicated his life to public service, this is a book with the power to show readers everywhere how to achieve a more fulfilling life and career.

# 14

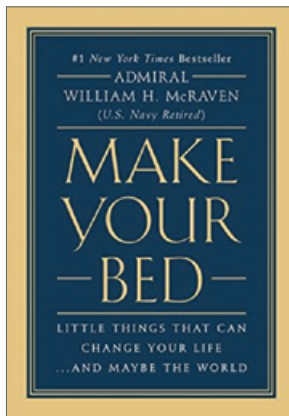


## Legacy

*James Kerr, Constable & Robinson: 2013*



In *Legacy*, best-selling author James Kerr goes deep into the heart of the world's most successful sporting team, the legendary All Blacks of New Zealand, to reveal 15 powerful and practical lessons for leadership and business. *Legacy* is a unique, inspiring handbook for leaders in all fields, and asks the questions: What are the secrets of success—sustained success? How do you achieve world-class standards, day after day, week after week, year after year? How do you handle pressure? How do you train to win at the highest level? What do you leave behind you after you're gone?



## Make Your Bed – Little Things That Can Change Your Life...and Maybe the World

William McRaven, Grand Central Publishing: 2017



Based on a speech to the graduating class of the University of Texas at Austin, Admiral William H. McRaven shares the ten principles he learned during Navy Seal training that helped him overcome challenges not only in his training and long Naval career, but also throughout his life. McRaven explains how anyone can use these basic lessons to change themselves—and the world—for the better. Told with great humility and optimism, this timeless book provides simple wisdom, practical advice, and words of encouragement that will inspire readers to achieve more—even in life’s darkest moments.



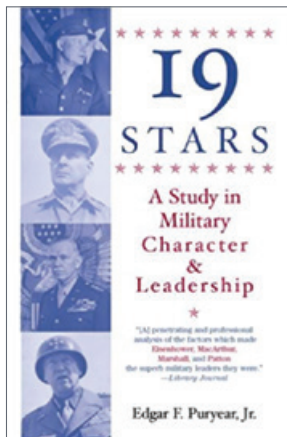
## A Message to Garcia

Elbert Hubbard, Classic House: 2009 [First published in 1899]



Written in 1899, this inspirational essay, loosely based on an actual event in the Spanish-American War, praises Lieutenant Andrew Rowan for his perseverance and obedience. Charged with delivering an important message to a Cuban general, the lieutenant did not abandon his mission in the face of many obstacles. “To take a message to Garcia” was for years a popular American slang expression for taking initiative and still used today by many military leaders as a model of an exemplary work ethic.





## Nineteen Stars: A Study in Military Character and Leadership

Edgar Puryear, Presidio Press: 2003



Nineteen Stars is an in-depth study of American military leadership and character. Puryear makes a comparative study of the careers of four of the most successful US WWII generals: Marshall, MacArthur, Eisenhower and Patton. By examining these men from their cadet years at West Point to the conclusion of WWII, he determines why these men became our top commanders and attempts to answer the question: Can one learn successful military leadership or must one be born to command? A model of character and leadership is revealed here in the careers of the quietly confident Marshall, the military genius of MacArthur, the beloved Eisenhower, and the go-for-broke Patton.



## On Killing: The Psychological Cost of Learning to Kill in War and Society

Dave Grossman, Back Bay Books: 2009 [First Published in 1995]



The good news is that most soldiers are loath to kill. However, armies have developed sophisticated ways of overcoming this instinctive aversion. Contemporary civilian society, particularly the media, replicates the Army's conditioning techniques, and, according to Lt. Col. Dave Grossman's thesis, is responsible for our rising rate of murder among the young. Upon its initial publication, many hailed *On Killing* as a landmark study of the techniques the military uses to overcome the powerful reluctance to kill, of how killing affects soldiers, and of the societal implications of escalating violence. Now, Grossman has updated this to include information on 21st-century military conflicts, recent trends in crime, suicide bombings, school shootings, and more.

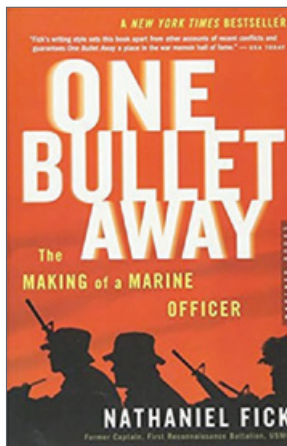


## On War

Carl von Clausewitz, Clausewitz Press: 2017



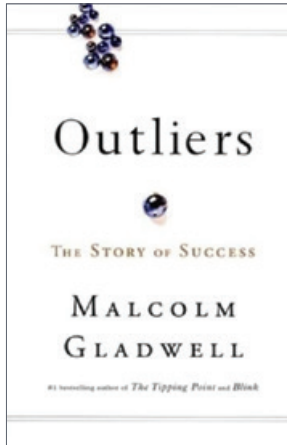
Fascinated by the leading military figures of his day, Prussian General Carl von Clausewitz spent over ten years writing a book—*On War*—that he would never finish. The book examines the tactics of Napoleon, Frederick II of Prussia, and others. In this insightful, well-informed work of military analysis, Von Clausewitz theorizes that war is an instrument of political commerce. *On War* is the most significant attempt in Western history to understand war, both in its internal dynamics and as an instrument of policy. Since the work's first appearance in 1832, it has been read throughout the world, and has been stimulating generations of soldiers, political leaders, and intellectuals.



## One Bullet Away: The Making of a Marine Officer

Nathaniel Fick, Reprint 2006

If the Marines are “the few, the proud,” Recon Marines are the fewest and the proudest. Nathaniel Fick unveils the process that makes Marine officers such legendary leaders and shares his hard-won insights into the differences between military ideals and military practice, which can mock those ideals. In this deeply thoughtful account of what it's like to fight on today's front lines, Fick reveals the crushing pressure on young leaders in combat. Split-second decisions might have national consequences or horrible immediate repercussions, but hesitation isn't an option. *One Bullet Away* never shrinks from blunt truths, but ultimately it is an inspiring account of mastering the art of war.

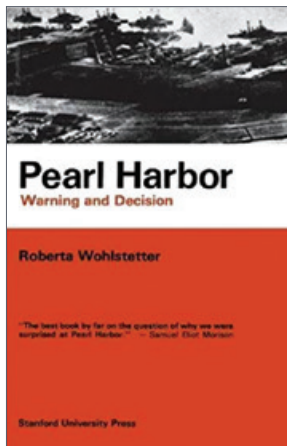


## Outliers: The Story of Success

Malcolm Gladwell, Little, Brown and Company: 2008



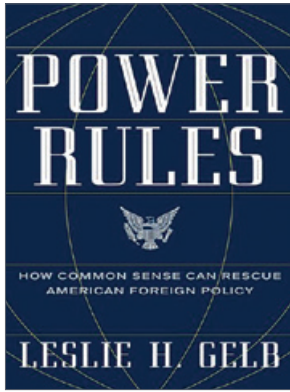
In this stunning and fascinating book, Malcolm Gladwell takes us on an intellectual journey through the world of “outliers”—the best and the brightest, the most famous, and the most successful. He asks the question: What makes high-achievers different? His answer is that we pay too much attention to what successful people are like, and too little attention to where they started: that is, their culture, their family, their generation, and the idiosyncratic experiences of their upbringing. Along the way, he explains the secrets of software billionaires, what it takes to be a great soccer player, why Asians are good at math, and what made the Beatles the greatest rock band.



## Pearl Harbor: Warning and Decision

Roberta Wohlstetter, Stanford University Press: 1962

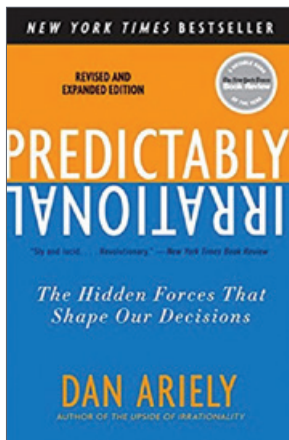
It would be reassuring to believe that Pearl Harbor was just a colossal and extraordinary blunder. What is disquieting is that it was a supremely ordinary blunder; it was a dramatic failure of a remarkably well-informed government to call the next enemy move. Pearl Harbor: Warning and Decision is a unique physiology of a great national failure to anticipate. Wohlstetter shows how easy it was to slip into the rut in which the Japanese found us, it can only remind us how likely it is that we are in the same kind of rut right now. The danger is not that we shall read the signals and indicators with too little skill; the danger is in a poverty of expectations—a routine obsessing with a few dangers that may be familiar rather than likely.



## Power Rules: How Common Sense Can Rescue American Foreign Policy

*Leslie Gelb, Harper Perennial: 2010*

Power Rules is the provocative account of how to think about and use America's power in the world, from Pulitzer Prize winner Leslie H. Gelb, one of the nation's leading foreign policy minds and practitioners. Gelb offers guidelines to the U.S. president on how to use American power effectively in today's tumultuous world. He also argues that American leaders have failed to recognize three key power realities. First, the world is not flat; it is highly pyramidal in power. Second, power is neither soft (persuasion and values) nor hard (military force), but is psychological based on the skilled use of carrots and sticks. Third, he asserts, the world has not entered the post-American era; rather, the United States remains the sole global leader, but without the power to dominate.

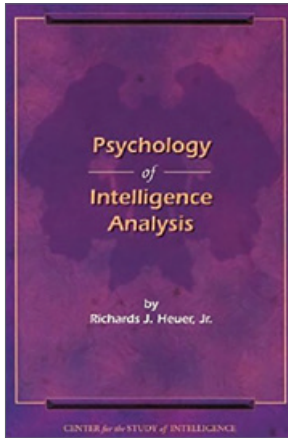


## Predictably Irrational, Revised and Expanded Edition: The Hidden Forces That Shape Our Decisions

*Dan Ariely, Harper Perennial: 2010*

Irrational behavior is a part of human nature, but as MIT professor Ariely has discovered in 20 years of researching behavioral economics, people tend to behave irrationally in a predictable fashion. Drawing on psychology and economics, behavioral economics can show us why patients get greater relief from a more expensive drug over its cheaper counterpart and why honest people may steal office supplies or communal food, but not money. According to Ariely, our understanding of economics, now based on the assumption of a rational subject—should in fact—be based on our systematic, unsurprising irrationality. Ariely argues that greater understanding of previously ignored or misunderstood forces (emotions, relativity and social norms) that influence our economic behavior brings a variety of opportunities for reexamining individual motivation and consumer choice, as well as economic and educational policy.

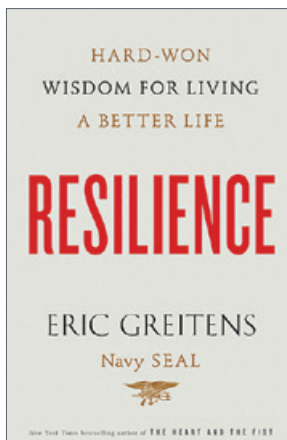




## Psychology of Intelligence Analysis

*Richard Heuer, Military Bookshop: 2010*

This volume pulls together and republishes, with some editing, updating, and additions, articles written from 1978 to 1986 for internal use within the CIA Directorate of Intelligence. Based on reviewing cognitive psychology literature, these articles revealed how people process information to make judgments on incomplete and ambiguous information. Richard Heuer has selected the experiments and findings that seem most relevant to intelligence analysis and most in need of communication to intelligence analysts. He then translates the technical reports into language intelligence analysts can understand, and interpreted the relevance of these findings to the problems intelligence analysts face.

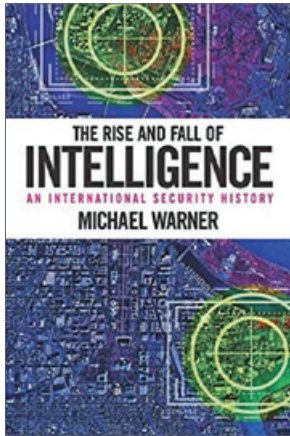


## Resilience: Hard-Won Wisdom for Living a Better Life

*Eric Greitens, First Mariner Books Edition: 2015*



In 2012, Eric Greitens unexpectedly heard from a former SEAL team comrade, a brother-in-arms he had not seen in a decade. Zach Walker had been one of the toughest of the tough, but ever since he returned home from war to his young family in a small logging town, he had been struggling. Zach and Eric started writing and talking nearly every day, as Eric set down his thoughts on what it takes to build resilience in our lives. Eric's letters, drawing on both his own experience and wisdom from ancient and modern thinkers, are now gathered and edited into this timeless guidebook. Greitens shows how we can build purpose, confront pain, practice compassion, develop a vocation, find a mentor, create happiness, and much more. Resilience is an inspiring meditation for the warrior in each of us.



## The Rise and Fall of Intelligence: An International Security History

*Michael Warner, Georgetown University Press: 2014*

Historian Michael Warner addresses the birth of professional intelligence in Europe at the beginning of the twentieth century and the subsequent rise of US intelligence during the Cold War. He brings this history up to the present day as intelligence agencies used the struggle against terrorism and the digital revolution to improve capabilities in the 2000s. Throughout, the book examines how states and other entities use intelligence to create, exploit, and protect secret advantages against others, and emphasizes how technological advancement and ideological competition drive intelligence, improving its techniques, and creating a need for intelligence and counterintelligence activities to serve and protect policymakers and commanders.

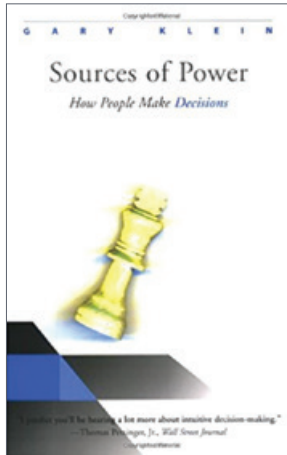


## Scales on War: The Future of America's Military at Risk

*MG (Ret) Bob Scales, Naval Institute Press: 2016*



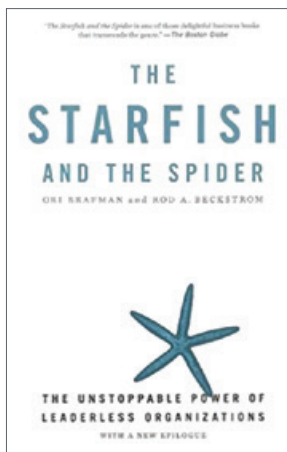
Scales on War is a collection of ideas, concepts, and observations about contemporary war taken from over thirty years of research, writing, and personal experience by retired Major General Bob Scales. Scales' unique style of writing utilizes contemporary military history, current events, and his philosophy of ground warfare to create a very personal and expansive view of the future direction of American defense policies. Scales on War shows that, as a result of America's focus on winning wars with technology rather than people, America's enemies have learned how to win battles by defeating such technology. As a well-known warfare expert, Scales demonstrates how only a resurgent land force of Army and Marine small units will restore America's fighting competence.



## Sources of Power: How People Make Decisions

Gary Klein, *The MIT Press*: 1999

Based on observations of humans acting under real-life constraints, from time pressure, high stakes, personal responsibility, and shifting conditions, *Sources of Power* is a study by professionals of people from different occupations: firefighters, critical care nurses, pilots, nuclear power plant operators, battle planners, and chess masters. Each chapter builds on key incidents and examples to make the description of the methodology and phenomena more vivid. In addition to providing information professionals in management, psychology, engineering, can use that and other fields, the book presents an overview of the research approach of naturalistic decision making and expands our knowledge of the strengths people bring to difficult tasks.

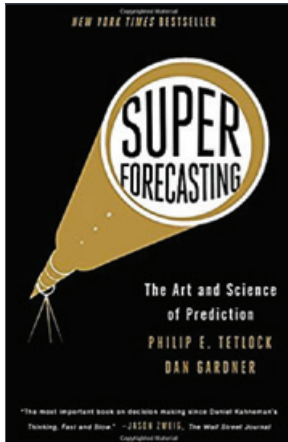


## The Starfish and the Spider: The Unstoppable Power of Leaderless Organizations

Ori Braufman and Rod A. Beckstrom, *Penguin Group*: 2006



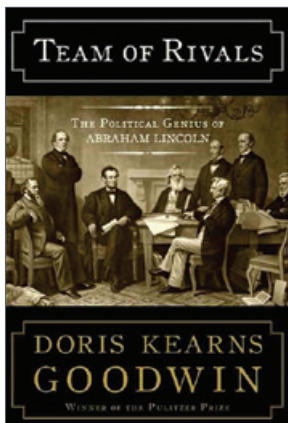
If you cut off a spider's head, it dies; if you cut off a starfish's leg it grows a new one, and that leg can grow into an entirely new starfish. Traditional top-down organizations are like spiders, but now starfish organizations are changing the face of business and the world. Ori Braufman and Rod Beckstrom have discovered some unexpected answers, gripping stories, and a tapestry of unlikely connections. *The Starfish and the Spider* explores what happens when starfish take on spiders and reveals how established companies and institutions, from IBM to Intuit to the U.S. government, are also learning how to incorporate starfish principles to achieve success.



## Superforecasting

*Phil Tetlock and Dan Gardner, Broadway Books: Reprint Edition 2016*

In *Superforecasting*, Tetlock and coauthor Dan Gardner offer a masterwork on prediction, drawing on decades of research, and the results of a massive, government-funded forecasting tournament. The Good Judgment Project involves tens of thousands of ordinary people—including a Brooklyn filmmaker, a retired pipe installer, and a former ballroom dancer—who set out to forecast global events. Some of the volunteers have turned out to be astonishingly good. In this groundbreaking and accessible book, Tetlock and Gardner show us how we can learn from this elite group. *Superforecasting* offers a demonstrably effective way to improve our ability to predict the future, whether in business, finance, politics, international affairs, or daily life.

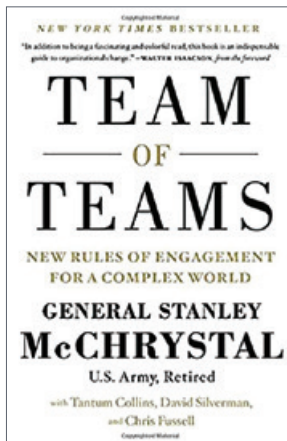


## Team of Rivals: The Political Genius of Abraham Lincoln

*Doris Kearns Goodwin, Simon & Schuster: 2005*

Acclaimed historian, Doris Kearns Goodwin illuminates Lincoln's political genius in this highly original work, as the one-term congressman and prairie lawyer rises from obscurity to prevail over three gifted rivals of national reputation to become president. Goodwin demonstrates Lincoln's character, forged by experiences that raised him above his more privileged and accomplished rivals. He possessed an extraordinary ability to put himself in the place of other men, to experience what they were feeling, and to understand their motives and desires. This capacity enabled Lincoln, as president, to bring his disgruntled opponents together, create the most unusual cabinet in history, and marshal their talents to the task of preserving the Union and winning the war. *Team of Rivals* is a brilliant multiple biography that centers on Lincoln's mastery of men, and how this ability shaped the most significant presidency in the nation's history.

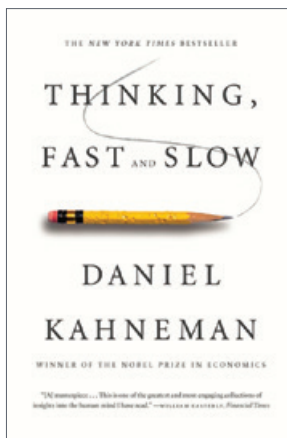




## Team of Teams: New Rules of Engagement for a Complex World

*GEN (Ret) Stanley McChrystal, Collins, Silverman, and Fussell, Penguin: 2015*

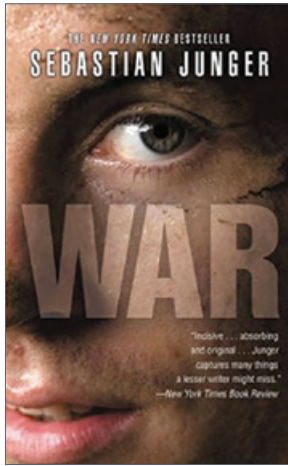
In this powerful book, General McChrystal and his colleagues show how the challenges they faced in Iraq can be relevant to countless businesses, nonprofits, and other organizations. The world is changing faster than ever, and the smartest response for those in charge is to give small groups the freedom to experiment while driving everyone to share what they learn across the entire organization. As the authors argue through compelling examples, the team of teams strategy has worked everywhere from hospital emergency rooms to NASA. It has the potential to transform organizations large and small.



## Thinking Fast and Slow

*Daniel Kahneman, Farrar Straus Giroux: 2011*

In the international bestseller, *Thinking Fast and Slow*, Daniel Kahneman, the renowned psychologist and winner of the Nobel Prize in Economics, takes us on a groundbreaking tour of the mind and explains the two systems that drive the way we think. System 1 is fast, intuitive, and emotional; System 2 is slower, more deliberative, and more logical. The impact of overconfidence on corporate strategies, the difficulties of predicting what will make us happy in the future, the profound effect of cognitive biases on everything from playing the stock market to planning our next vacation—each of these maybe better understood only by knowing how the two systems shape our judgments and decisions.



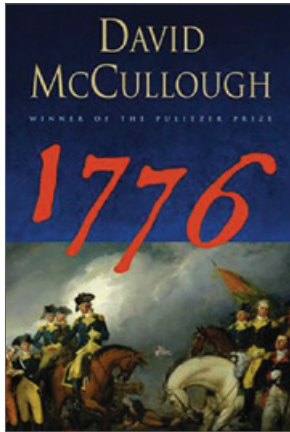
## War

Sebastian Junger, *Twelve*: 2010



Over fifteen months, Sebastian Junger followed a single platoon based at a remote outpost in eastern Afghanistan. His objective was both simple and ambitious; to convey what soldiers experience and what war actually feels like. In these pages, he gives insight into the truths of combat: the fear, the honor, and the trust among men. He describes things that few civilians will ever witness or go through—the endless, body-numbing anticipation of battle, the adrenaline-fueled confusion of an ambush, and the unquestioned and automatic risks soldiers take in combat situations to protect their brothers. Junger draws on biology, psychology, and military history to explain the decisions soldiers make and to put their ordeals into context. In the vivid prose, *War*, relates the physical toil, the suffocating heat, the sounds of gunfire, and the agony of loss.

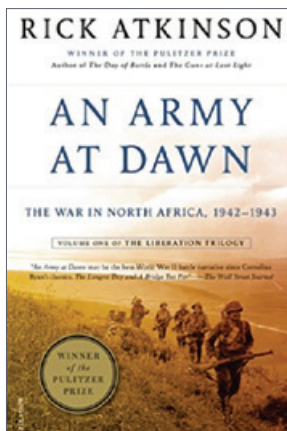
HISTORY



1776

*David McCullough, Simon & Schuster: 2005*

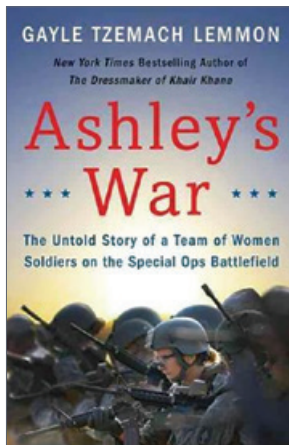
David McCullough presents the stirring story of the year of our nation's birth, interweaving the actions and decisions that led Great Britain to undertake a war against her rebellious colonial subjects. Based on extensive research in both American and British archives, *1776* is a powerful drama written with extraordinary narrative vitality. It is the story of Americans in the ranks, men of every shape, size, and color, farmers, schoolteachers, shoemakers, no-accounts, and mere boys turned soldiers. And it is the story of the King's men, the British commander, William Howe, and his highly disciplined redcoats who looked on their rebel foes with contempt and fought with a valor too little known.



### **An Army at Dawn: The War in North Africa 1942-1943 (The Liberation Trilogy)**

*Rick Atkinson, Holt Paperbacks: 2007*

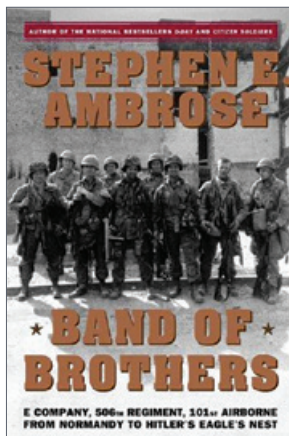
Opening with the daring amphibious invasion in November 1942, *An Army at Dawn* follows the American and British armies as they fight the French in Morocco and Algiers, and then take on the Germans and Italians in Tunisia. Battle by battle, an inexperienced and sometimes poorly led army gradually becomes a superb fighting force. At the center of the tale are the extraordinary but flawed commanders who come to dominate the battlefield: Eisenhower, Patton, Bradley, Montgomery, and Rommel. In this first volume of the Liberation Trilogy, Rick Atkinson shows why no modern reader can understand the ultimate victory of the Allied powers without a grasp of the great drama that unfolded in North Africa in 1942 and 1943.



## Ashley's War: The Untold Story of a Team of Women Soldiers on the Special Ops Battlefield

Gayle Tzemach Lemmon, Harper: 2015

Gayle Tzemach Lemmon uses on-the-ground reporting and an understanding of the complexities of war to tell the story of Cultural Support Team-2 (CST-2), a unit of women handpicked from the Army to serve in this highly specialized and challenging role. The pioneers of CST-2 proved for the first time, that women might be physically and mentally tough enough to become part of the elite. At the center of this story is a friendship cemented by “Glee,” video games, and the shared perils and seductive powers of up-close combat. At the heart of the team is the tale of a beloved and effective soldier, Ashley White.



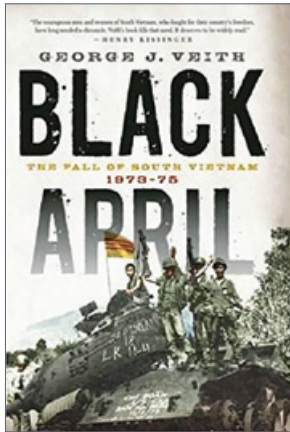
## Band of Brothers: E Company, 506th Regiment, 101st Airborne from Normandy to Hitler's Eagle's Nest

Steven E. Ambrose, Simon & Schuster: 2007

★★★

Stephen E. Ambrose's iconic story of the ordinary men who became World War II's most extraordinary soldiers: Easy Company, 506th Parachute Infantry Regiment, 101st Airborne Division, US Army. From the rigorous training in Georgia in 1942 to the disbanding in 1945, Ambrose tells the story of this remarkable company. They were rough-and-ready guys, battered by the Depression, mistrustful and suspicious. However, in training and combat, they learned selflessness and found the closest brotherhood they ever knew. They discovered that in war, men who loved life would give their lives for them. E Company was a company of men who went hungry, froze, and died for each other. A company that took 150 percent casualties. A company where the Purple Heart was not a medal—it was a badge of office.

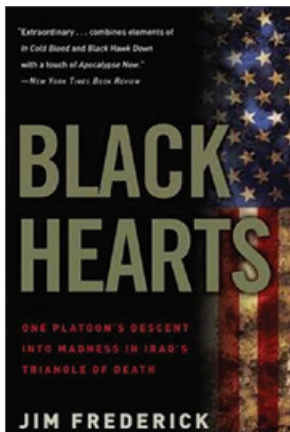




## Black April: The Fall of South Vietnam, 1973-1975

*George Veith, Encounter Books: 2012*

The defeat of South Vietnam was arguably America's worst foreign policy disaster of the 20th Century. Yet a complete understanding of the endgame—from the 27 January 1973 signing of the Paris Peace Accords to South Vietnam's surrender on 30 April 1975—has eluded us. *Black April* addresses that deficit through a culmination of exhaustive research in three distinct areas: primary source documents from American archives, North Vietnamese publications containing primary and secondary source material, and dozens of articles and numerous interviews with key South Vietnamese participants. This book represents one of the largest Vietnamese translation projects ever accomplished, including almost one hundred rarely or never before seen North Vietnamese unit histories, battle studies, and memoirs.

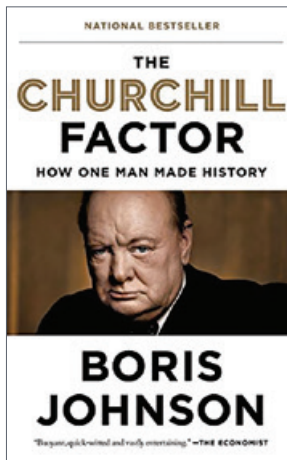


## Black Hearts: One Platoon's Descent into the Madness of Iraq's Triangle of Death

*Jim Frederick, Broadway: 2010*



This is the story of a small group of soldiers from the 101st Airborne Division's fabled 502nd Infantry Regiment—a unit known as “the Black Heart Brigade.” Deployed in late 2005 to Iraq's so-called Triangle of Death, a veritable meat grinder just south of Baghdad, the Black Hearts found themselves in arguably the country's most dangerous location at its most dangerous time. *Black Hearts* is a timeless story about men in combat and the fragility of character in the savage crucible of warfare. But it is also a timely warning of new dangers emerging in the way American soldiers are led on the battlefields of the twenty-first century.

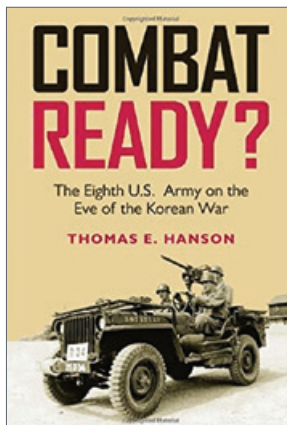


## The Churchill Factor: How One Man Made History

*Boris Johnson, Riverhead Books: 2015*

★★★

Fearless on the battlefield, the king had to order Churchill to stay out of action on D-day; he pioneered aerial bombing and few could match his experience in organizing violence on a colossal scale, yet he hated war and scorned politicians who had not experienced its horrors. He was the most famous journalist of his time and perhaps the greatest orator of all time, despite a lisp and the chronic depression he kept at bay by painting. His maneuvering positioned America for entry into World War II, even as it ushered in England's postwar decline. His open-mindedness made him a trailblazer in health care, education, and social welfare, though he remained incorrigibly politically incorrect. Most of all, he was a rebuttal to the idea that history is the story of vast and impersonal forces; he is proof that one person—intrepid, ingenious, determined—can make all the difference.

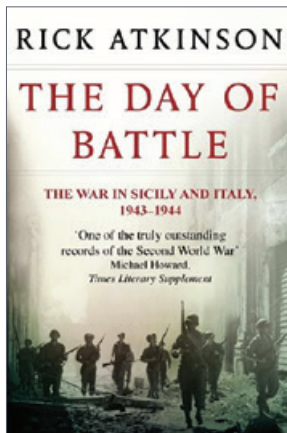


## Combat Ready?: The Eighth U.S. Army on the Eve of the Korean War

*Thomas E. Hanson, Williams-Ford Texas A&M University Military History Series: 2010*

★★★

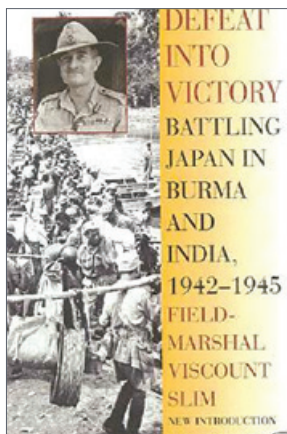
In Hanson's careful study of combat preparedness in the Eighth Army from 1949 to the outbreak of hostilities in 1950, he concedes that the U.S. soldiers sent to Korea suffered gaps in their professional preparation, from missing and broken equipment to unevenly trained leaders at every level of command. But after a year of progressive, focused, and developmental collective training—based largely on the lessons of combat in World War II—these soldiers expected to defeat the Communist enemy. By recognizing the constraints under which the Eighth Army operated, Hanson asserts that scholars and soldiers will be able to discard what Douglas MacArthur called the “pernicious myth” of the Eighth Army's professional, physical, and moral ineffectiveness.



## The Day of Battle: The War in Sicily and Italy, 1943-1944 (The Liberation Trilogy)

*Rick Atkinson, Henry Holt: 2008*

Rick Atkinson follows the strengthening American and British armies as they invade Sicily in July 1943 and then, mile by bloody mile, fight their way north toward Rome. The decision to invade the so-called soft underbelly of Europe was controversial, but once under way, the commitment to liberate Italy from the Nazis never wavered. The battles at Salerno, Anzio, the Rapido River, and Monte Cassino were particularly lethal, yet as the months passed, the Allied forces continued to drive the Germans up the Italian peninsula. Moreover, with the liberation of Rome in June 1944, ultimate victory at last began to seem inevitable. Drawing on a wide array of primary source material, written with great drama and flair, *The Day of Battle* is a masterly account of one of history's most compelling military campaigns.



## Defeat into Victory: Battling Japan in Burma and India, 1942-1945

*Field-Marshal Viscount William Slim, Cooper Square Press: 2000*

Field-Marshal Slim's classic account of the Burma Campaign in World War II is divided into six books: *Defeat*; *Forging the Weapon*; *The Weapon is Tested*; *The Tide Turns*; *The Decisive Battle*; and *Victory*. This memoir is widely regarded as a classic of high command. Though told from the perspective of a Field-Marshal, Slim still imparts lessons that are relevant for tactical leaders to this day, such as the difficulties of jungle fighting and the importance of mission command in distributed operations. Impressively, Field-Marshal Slim is not afraid to admit some of his own shortcomings as a commander. This is a narrative, which captures both the high drama and the harsh reality of war.

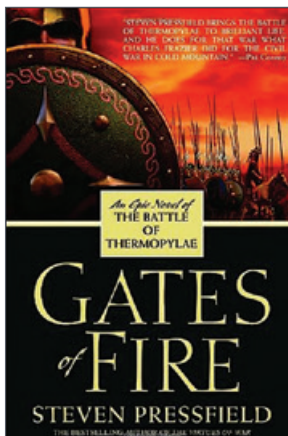


## G-2: Intelligence for Patton

Oscar Koch and Robert G. Hays, Schiffer: 1999 [First published 1971]

★★★

This personal record, written by Brigadier General Oscar W. Koch—who served during World War II as chief of intelligence for General George S. Patton, Jr., one of the most colorful military leaders in American history—examines the enigmatic science of military intelligence. General Koch traces the growth and development of the infant science through detailed accounts of the intelligence role in some of the most celebrated battles of the war, and through his personal remembrances of Patton and his relationships with members of his intelligence staff. His story moves from the African campaign through Sicily, into France on D-Day, and on to the Battle of the Bulge—pointing out how the work of the intelligence staff made the differences in the final reckoning. General Koch’s book is more than a historical study, however. It is the exciting story of the operations behind the cloak and dagger illusions.

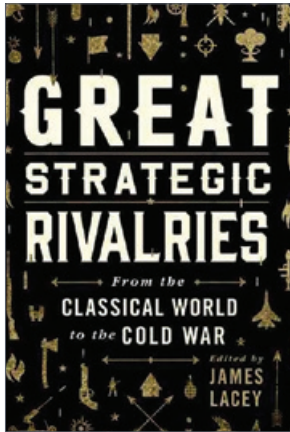


## Gates of Fire: An Epic Novel of Thermopylae

Steven Pressfield, Bantam Books: 1998

★★★

Thermopylae: the 480 BC battle that went down in history as an example of heroism. For three days, a small force of Greeks defended a narrow pass from a huge Persian army. Narrated by the sole survivor of the epic battle - a squire in the Spartan heavy infantry-Gates of Fire is a mesmerizing depiction of one man’s indoctrination into the Spartan way of life and death, and the legendary men and women who gave the culture an immortal gravity. Culminating in an electrifying and horrifying epic battle, Gates of Fire weaves history, mystery, and heartbreaking romance into a literary page-turner that brings the Homeric tradition into the twenty-first century.

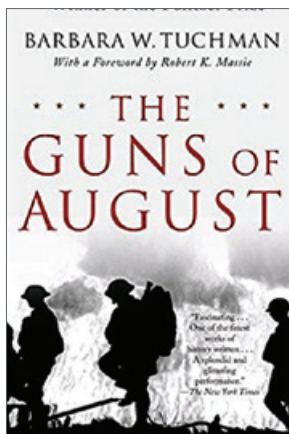


## Great Strategic Rivalries: From the Classical World to the Cold War

James Lacey (editor), Oxford University Press: 2016



From the legendary antagonism between Athens and Sparta during the Peloponnesian War to the Napoleonic Wars and the two World Wars of the twentieth century, long-term strategic rivalries littered the past. History tells us that such enduring rivalries can end in one of three ways. First in a series of exhausting conflicts, in which one side eventually prevails—as in the case of the Punic Wars between ancient Rome and Carthage. Second in a peaceful and hopefully orderly transition, like the rivalry between Great Britain and the United States at the turn of the twentieth century. Lastly a one-sided collapse, such as the conclusion of the Cold War with the fall of the Soviet Union. However, in spite of a wealth of historical examples, the future of state rivalries remains a matter of conjecture.



## The Guns of August

Barbara Tuchman, Random House: 2004 [First Published in 1962]



In this landmark, Pulitzer Prize winning account, renowned historian Barbara W. Tuchman re-creates the first month of World War I: thirty days in the summer of 1914 that determined the course of the conflict, the century, and ultimately our present world. Beginning with the funeral of Edward VII, Tuchman traces each step that led to the inevitable clash, and inevitable it was, with all sides plotting their war for a generation. Dizzily comprehensive and spectacularly portrayed with her famous talent for evoking the characters of the war's key players, Tuchman's magnum opus is a classic for the ages.

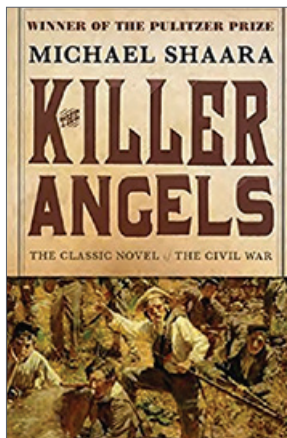




## Hell in a Very Small Place: The Siege of Dien Bien Phu

*Bernard B. Fall, Da Capo Press: Reprint 2002*

The siege of Dien Bien Phu, in which a guerrilla force of Viet Minh destroyed a technologically superior French colonial army, must rank with Waterloo, Gettysburg, Midway, Stalingrad, and Tet as one of the decisive battles in military history. Not only did Dien Bien Phu put an end to French imperial efforts in Indo-china, but it also convinced the Viet Minh, when they came to power in Communist North Vietnam, that similar tactics would prevail in their war with the United States. Fall accurately predicted that if the United States did not learn from France's mistakes, it too would fail in Vietnam.

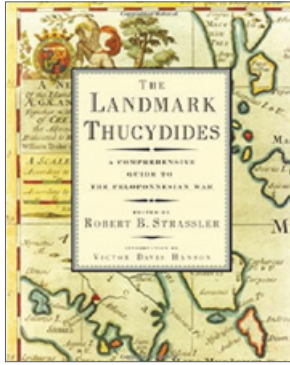


## Killer Angels: The Classic Novel of the Civil War

*Michael Shaara, Random House: 1987 [First published in 1974]*



In the four bloodiest and courageous days of our nation's history, two armies fought for two conflicting dreams. One dreamed of freedom, the other of a way of life. Far more than rifles and bullets were carried into battle. There were memories. There were promises. There was love. And, far more than men fell on those Pennsylvania fields. Bright futures, untested innocence, and pristine beauty were also the casualties of war. Michael Shaara's Pulitzer Prize-winning masterpiece is unique, sweeping, unforgettable—the dramatic story of the battleground for America's destiny.

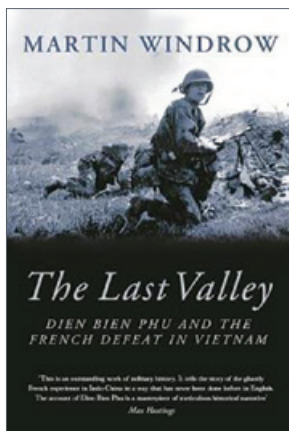


## The Landmark Thucydides: A comprehensive Guide to the Peloponnesian War

Robert B. Strassler, Simon & Shuster: 1996



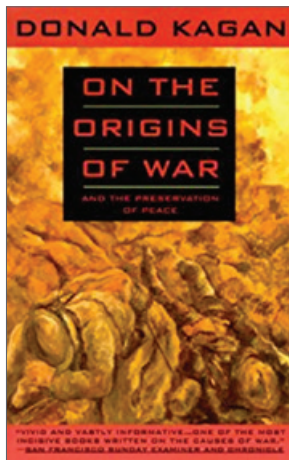
Thucydides called his account of two decades of war between Athens and Sparta “a possession for all time,” and it is the first and still most famous work in the Western historical tradition. Considered essential reading for generals, statesmen, and liberally educated citizens for more than 2,000 years, The Peloponnesian War is a mine of military, moral, political, and philosophical wisdom. Strassler’s edition provides a new coherence to the narrative overall by effectively reconstructing the lost cultural context that Thucydides shared with his original audience.



## The Last Valley Dien Bien Phu and the French Defeat in Vietnam

Martin Windrow, Da Capo Press: 2014

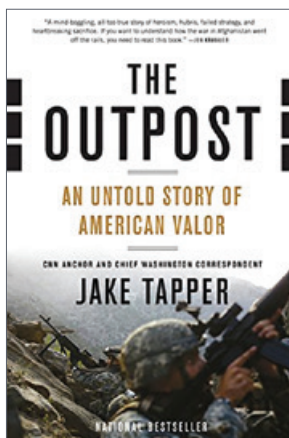
In December 1953, the French army occupying Vietnam challenged the elusive Vietnamese army to engage in a decisive battle. When French paratroopers landed in the jungle on the border between Vietnam and Laos, the Vietnamese quickly isolated the French force and confronted them at their jungle base in a small place called Dien Bien Phu. The hunters—the French army—had become the hunted, desperately defending their out-gunned base. The siege in the jungle wore on as defeat loomed for the French. Depleted, demoralized, and destroyed, eventually the French withdrew from the country. Created from the withdraw, the ominous division of the country at U.S. insistence, was the short-lived Republic of South Vietnam—for which 55,000 Americans would die for in the next twenty years.



## The Origins of War: And the Preservation of Peace

*Donald Kagan, Anchor: 1996*

War has been an unpleasant fact for centuries. By lucidly revealing the common threads that connect the ancient confrontations between Athens and Sparta and between Rome and Carthage with the two calamitous World Wars of the twentieth century, renowned historian Donald Kagan reveals new and surprising insights into the nature of war and peace. Vivid, incisive, and accessible, Kagan's powerful narrative warns against complacency and urgently reminds us of the importance of preparedness in times of peace.

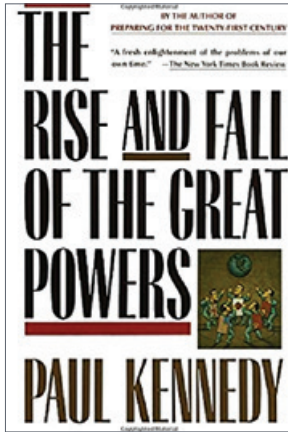


## The Outpost: An Untold Story of American Valor

*Jake Tapper, Hachette Book Group: 2012*



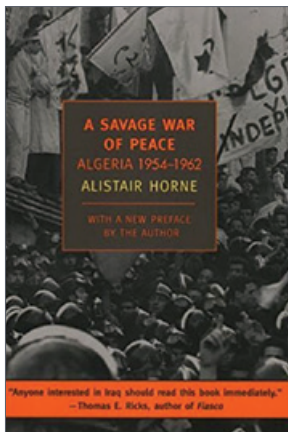
At 5:58 AM on October 3, 2009, viciously attacked is Combat Outpost Keating, located in frighteningly vulnerable terrain in Afghanistan just 14 miles from the Pakistani border. Though the 53 Americans there prevailed against nearly 400 Taliban fighters, their casualties made it the deadliest fight of the war for the U.S. that year. Four months after the battle, a Pentagon review revealed that there was no reason for the troops at Keating to have been there in the first place. In *The Outpost*, Jake Tapper gives us the powerful saga of COP Keating, from its establishment to eventual destruction, introducing us to an unforgettable cast of soldiers and their families, and to a place and war that has remained profoundly distant to most Americans.



## The Rise and Fall of the Great Powers: Economic Change and Military Conflict from 1500 to 2000

*Paul Kennedy, First Vintage: 1989*

The Rise and Fall of Great Powers: Economic Change and Military Conflict from 1500 to 2000, by Paul Kennedy, explores the politics and economics of the Great Powers from 1500 to 1980 and the reason for their decline. It then continues by forecasting the positions of China, Japan, the European Economic Community, the Soviet Union, and the United States through the end of the 20th century.



## A Savage War of Peace: Algeria 1954-1962

*Alistair Horne, NYRB Classics: 2006\0*

The Algerian War, from 1954 to 1962, brought down six French governments, led to the collapse of the Fourth Republic, returned de Gaulle to power, and came close to provoking a civil war on French soil. The conflict caused more than a million Muslim Algerians to die and drove as many European settlers into exile. Above all, an unholy marriage of revolutionary terror and repressive torture marked the war. Nearly a half century has passed since this savagely fought war ended in Algeria's independence, and yet—as Alistair Horne argues in his new preface to his now-classic work of history—its repercussions continue to be felt not only in Algeria and France, but throughout the world.

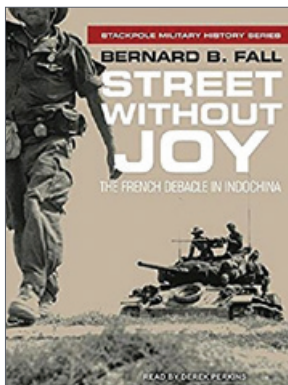


## Scipio Africanus: Rome's Greatest General

Richard A. Gabriel, Potomac Books: 2008

★★★

Scholars celebrate the importance of Hannibal, even though Scipio defeated the legendary general in the Second Punic War and was the central military figure of his time. In this scholarly and heretofore unmatched military biography of the distinguished Roman soldier, Richard A. Gabriel establishes Scipio's rightful place in military history as the greater of the two generals. His book offers a complete bibliography of all extant sources regarding Scipio's life. The result is a rich, detailed, and contextual treatment of the life and career of Scipio Africanus, one of Rome's greatest generals, if not the greatest of them all.

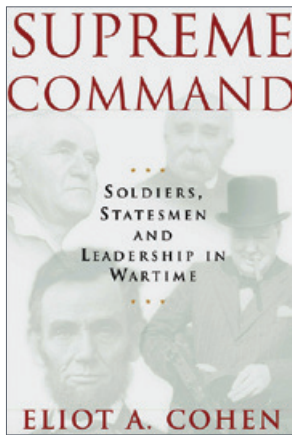


## Street Without Joy: The French Debacle in Indochina

Bernard B. Fall, Stackpole Books: 2005

Originally published in 1961, before the United States escalated its involvement in South Vietnam, *Street without Joy* offered a clear warning about what American forces would face in the jungles of Southeast Asia: a costly and protracted revolutionary war fought without fronts against a mobile enemy. In harrowing detail, Fall describes the brutality and frustrations of the Indochina War, the savage eight-year conflict—ending in 1954 after the fall of Dien Bien Phu—in which French forces suffered a staggering defeat at the hands of Communist-led Vietnamese nationalists. With its frontline perspective, vivid reporting, and careful analysis, *Street without Joy* was required reading for policymakers in Washington and GIs in the field and is now considered a classic.





## Supreme Command: Soldiers, Statesmen, and Leadership in Wartime

*Eliot A. Cohen, Anchor: 2003*

The orthodoxy regarding the relationship between politicians and military leaders in wartime democracies contends that politicians should declare a military operation's objectives and then step aside and leave the business of war to the military. In this controversial examination of civilian-military relations in wartime democracies, Eliot A. Cohen chips away at this time-honored belief with case studies of statesmen who dared to prod, provoke, and even defy their military officers to great effect. By examining the shared leadership traits of four politicians who triumphed in extraordinarily varied military campaigns, Cohen argues that active statesmen make the best wartime leaders, pushing their military subordinates to succeed where they might have failed if left to their own devices. Thought provoking and soundly argued, Cohen's *Supreme Command* is essential reading not only for military and political players but also for informed citizens and anyone interested in leadership.

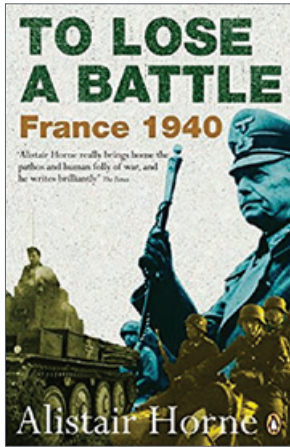


## This Kind of War: A Study of Unpreparedness: The Classic Korean War History

*T.R. Fehrenbach, Potomac Books; 50th Anniversary Edition: 2001*



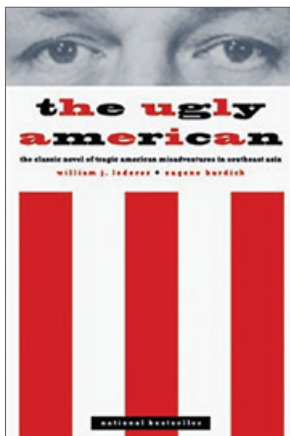
Updated with maps, photographs, and battlefield diagrams, this special fiftieth anniversary edition of the classic history of the Korean War is a dramatic and hard-hitting account of the conflict written from the perspective of those who fought it. Partly drawn from official records, operations journals, and histories, it is based largely on the compelling personal narratives of the small-unit commanders and their troops. Unlike any other work on the Korean War, it provides both a clear panoramic overview and a sharply drawn "you were there" account of American troops in fierce combat against the North Korean and Chinese communist invaders. As Americans and North Koreans continue to face each other across the 38th Parallel, *This Kind of War* commemorates the past and offers vital lessons for the future.



## To Lose a Battle: France 1940

*Alistair Horne, Penguin: 2007*

In 1940, the German army fought and won an extraordinary battle with France in six weeks of lightning warfare. With the subtlety and compulsion of a novel, Horne's narrative shifts from minor battlefield incidents to high military and political decisions, stepping far beyond the confines of military history to form a major contribution to our understanding of the crises of the Franco-German rivalry. Told in two parts, the first section deals with the events that led up to the invasion in May 1940, while the second describes Germany's advance through France. Although the book rightfully praises the German offensive, Horne also notes Germany's mistakes that eventually led to its downfall.

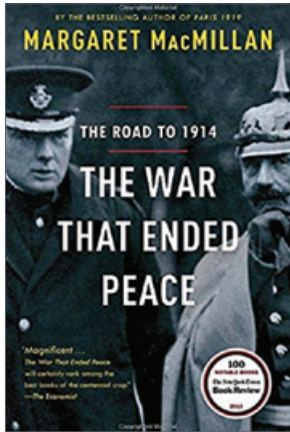


## The Ugly American

*Eugene Burdick and William J. Lederer, W.W. Norton and Company: 1999*

★★★

First published in 1958, *The Ugly American* became a runaway national bestseller for its slashing exposé of American arrogance, incompetence, and corruption in Southeast Asia. Based on fact, the book's eye-opening stories and sketches drew a devastating picture of how the United States was losing the struggle with Communism in Asia. Combining gripping storytelling with an urgent call to action, the book prompted President Eisenhower to launch a study of our military aid program that led the much-needed reform. Modern reviews of the book have drawn parallels between South East Asia of the Cold War and the Middle East of today.

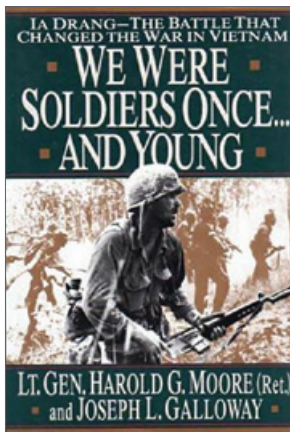


## The War that Ended Peace: The Road to 1914

Margaret MacMillan, Random House: 2013

★★★

The century since the end of the Napoleonic wars had been the most peaceful era Europe had known since the fall of the Roman Empire. In the first years of the twentieth century, Europe believed it was marching to a golden, happy, and prosperous future. But instead, complex personalities and rivalries, colonialism and ethnic nationalisms, and shifting alliances helped to bring about the failure of the long peace and the outbreak of a war that transformed Europe and the world. The War That Ended Peace brings vividly to life the military leaders, politicians, diplomats, bankers, and the extended, interrelated family of crowned heads across Europe who failed to stop the descent into war. There are the would-be peacemakers as well, among them prophets of the horrors of future wars whose warnings went unheeded. With indelible portraits, MacMillan shows how the fateful decisions of a few powerful people changed the course of history. The War That Ended Peace is also a wise cautionary reminder of how wars happen in spite of the near-universal desire to keep the peace.

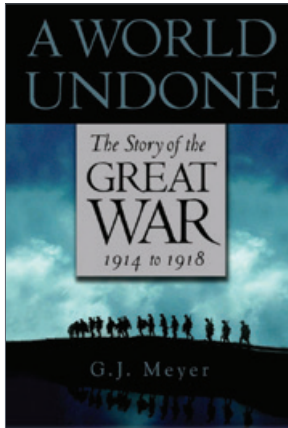


## We Were Soldiers Once... and Young: Ia Drang—The Battle That Changed the War in Vietnam

Harold G. Moore and Joseph L. Galloway, Presidio Press: 2004  
[First published in 1992]

★★★

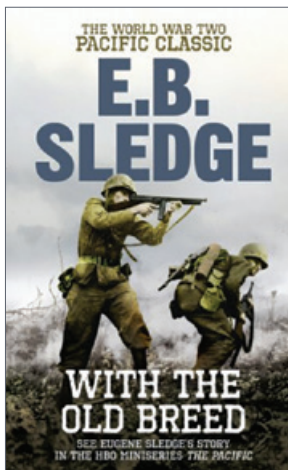
In November 1965, dropped by helicopter into a small clearing in Ia Drang Valley were 450 men of the 1st Battalion, 7th Cavalry, under the command of Lt. Col. Hal Moore. Immediately 2,000 North Vietnamese soldiers surrounded them. Three days later, only two and a half miles away, a sister battalion was chopped to pieces. Together, these actions at the landing zones X-Ray and Albany constituted one of the most savage and significant battles of the Vietnam War. How these men persevered, sacrificed themselves for their comrades and never gave up, makes a vivid portrait of war at its most inspiring and devastating. This devastating account rises above the specific ordeal it chronicles to present a picture of men facing the ultimate challenge, dealing with it in ways they would have found unimaginable only a few hours earlier.



## A World Undone: The Story of the Great War, 1914-1918

*G.J. Meyer, Delacorte Press Books: 2006*

The Great War defined the 20th century with countless tragedies and changes that have carried into today's society. *A World Undone* focuses on various significant unconnected events and the political and military leaders who lead the war—from the British Cabinet to Prussia—that ended with the death of 20 million people and the near end of civilization that had dominated the world up-to 1914.

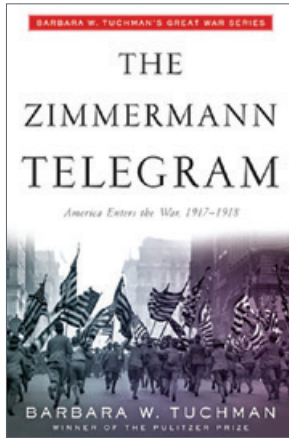


## With the Old Breed: At Peleliu and Okinawa

*E.B. Sledge, Oxford University Press: 2007 [First published in 1981 by Presidio Press]*

★★★

An Alabama boy steeped in American history and enamored of such heroes as George Washington and Daniel Boone, Eugene B. Sledge became part of the war's famous 1st Marine Division—3rd Battalion, 5th Marines. Even after intense training, he was shocked to be thrown into the battle of Peleliu, where “the world was a nightmare of flashes, explosions, and snapping bullets.” By the time Sledge hit the hell of Okinawa, he was a combat vet, still filled with fear but no longer with panic. Based on notes Sledge secretly kept in a copy of the New Testament, *With the Old Breed* captures with utter simplicity and searing honesty the experience of a soldier in the fierce Pacific Theater. Here is what saved, threatened, and changed his life. Here, too, is the story of how he learned to hate and kill—and came to love—his fellow man.



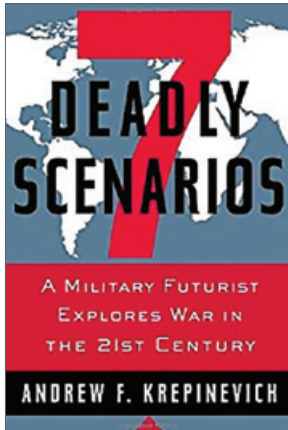
## The Zimmermann Telegram

*Barbara Tuchman, Random House: 1985*

In January 1917, the war in Europe was, at best, a tragic standoff. Britain knew that all was lost unless the United States joined the war, but President Wilson was unshakable in his neutrality. At just that moment, a crack team of British decoders in a quiet office known as Room 40 intercepted a document that would change history. The Zimmermann telegram was a top-secret message to the president of Mexico, inviting him to join Germany and Japan in an invasion of the United States. How Britain managed to inform the American government without revealing that the German codes had been broken makes for an incredible story of espionage and intrigue, as only Barbara W. Tuchman could tell it.



# GLOBAL ANALYSIS

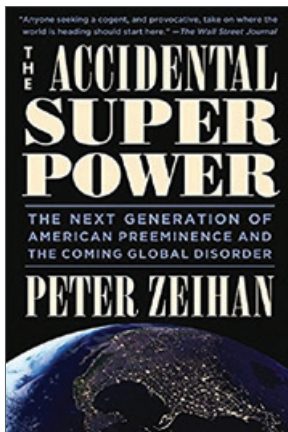


## 7 Deadly Scenarios: A Military Futurist Explores the Changing Face of War in the 21st Century

Andrew Krepinevich, Bantam; Reprint 2010



A global pandemic finds millions swarming across the U.S. border. Black-market nukes levels major American cities. China's growing civil unrest ignites a global showdown. Pakistan's collapse leads to a hunt for its nuclear weapons. What if the worst that could happen, actually happens? How will we respond? Are we prepared? These are the questions that Andrew F. Krepinevich asks—and answers—in this timely and often chilling book. As a military expert and consultant, Krepinevich must think the unthinkable based on the latest intelligence and geopolitical trends—and devise a response in the event our worst nightmares become reality.

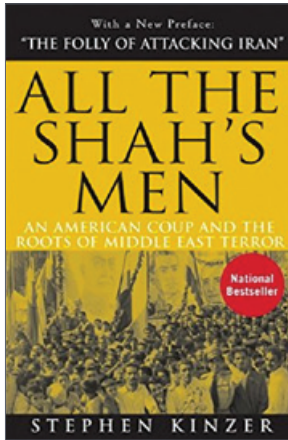


## The Accidental Superpower: The Next Generation of American Preeminence and the Coming of Global Disorder

Peter Zeihan, Hachette Book Group; 2014



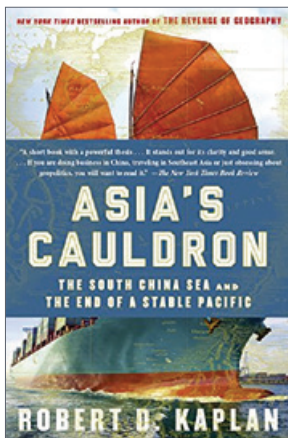
Near the end of the Second World War, the United States made a bold strategic gambit that rewired the international system. A global arrangement, enforced by the U.S. Navy, abolished and replaced empires. With all the world's oceans safe for the first time in history, made available for everyone were markets and resources. Enemies became partners. The Accidental Superpower examines how the hard rules of geography are eroding the American commitment to free trade; how much of the planet is aging into a mass retirement that will enervate markets and capital supplies; and how, against all odds, the ever-ravenous American economy that is rapidly approaching energy independence.



## All the Shah's Men: An American Coup and the Roots of Middle East Terror

*Stephen Kinzer, Wiley: Reprint 2008*

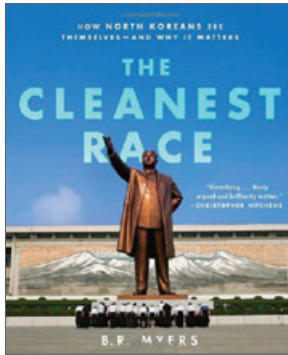
With a thrilling narrative that sheds much light on recent events, this national bestseller brings to life the 1953 CIA coup in Iran that ousted the country's elected prime minister, ushered in a quarter-century of brutal rule under the Shah, and stimulated the rise of Islamic fundamentalism and anti-Americanism in the Middle East.



## Asia's Cauldron: The South China Sea and the End of a Stable Pacific

*Robert D. Kaplan, Random House: 2014*

Over the last decade, the center of world power has been quietly shifting from Europe to Asia. With oil reserves of several billion barrels, an estimated nine hundred trillion cubic feet of natural gas, and several centuries' worth of competing territorial claims, the South China Sea in particular is a simmering pot of potential conflict. The underreported military buildup in the area where the Western Pacific meets the Indian Ocean means that it will likely be a hinge point for global war and peace for the foreseeable future. In *Asia's Cauldron*, Robert D. Kaplan offers up a vivid snapshot of the nations surrounding the South China Sea, the conflicts brewing in the region at the dawn of the twenty-first century, and their implications for global peace and stability.

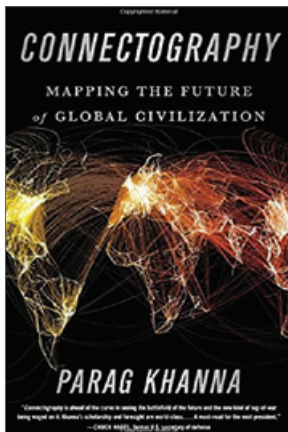


## The Cleanest Race: How North Koreans See Themselves and Why It Matters

*B.R. Myers, Melville House: 2011*



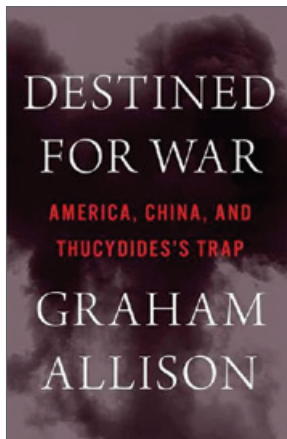
Drawing on extensive research into the regime's domestic propaganda, including films, romance novels, and other artifacts of the personality cult, Myers analyzes each of the country's official myths in turn—from the notion of Koreans' unique moral purity to the myth of an America quaking in terror of "the Iron General." In a concise, but groundbreaking historical section, Myers also traces the origins of this official culture back to the Japanese fascist thought in which North Korea's first ideologues were schooled. What emerges is a regime completely unlike the West's perception of it. The implications for US foreign policy are as obvious as they are troubling.



## Connectography – Mapping the Future of Global Civilization

*Parag Mehta, Random House: 2016*

Connectivity is the most revolutionary force of the twenty-first century. Mankind is reengineering the planet, investing up to ten trillion dollars per year in transportation, energy, and communications infrastructure linking the world's burgeoning megacities together. Connectivity, not geography, is our destiny. In *Connectography*, Mehta shows how militaries are deployed to protect supply chains as much as borders, and how nations are less at war over territory than engaged in tugs-of-war over pipelines, railways, shipping lanes, and Internet cables. The new arms race is to connect to the most markets.

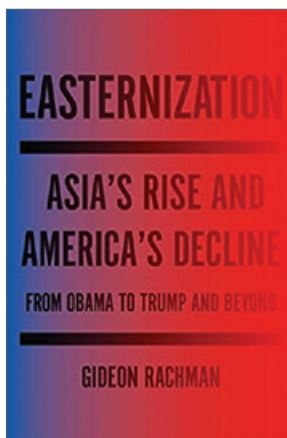


## Destined for War: Can America and China Escape the Thucydides' Trap?

Graham Allison, Houghton Mifflin Harcourt: 2017



China and the United States are heading toward a war neither wants. The reason is Thucydides' Trap, a deadly pattern of structural stress that results when a rising power challenges a ruling one. Over the past 500 years, these conditions have occurred sixteen times and war broke out in twelve of them. Today, as an unstoppable China approaches an immovable America the seventeenth case looks grim. Unless China is willing to scale back its ambitions or Washington can accept becoming number two in the Pacific, a trade conflict, cyberattack, or accident at sea could soon escalate into all-out war. In *Destined for War*, Harvard scholar Graham Allison reveals how clashing powers have kept the peace in the past—and what painful steps the United States and China must take to avoid disaster today.

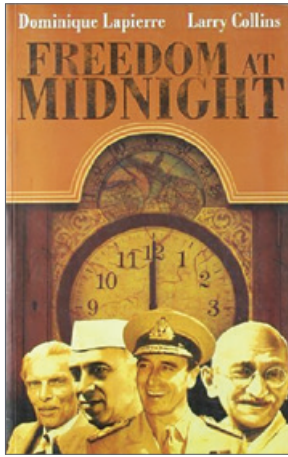


## Easternization: Asia's Rise and America's Decline

Gideon Rachman, Other Press: 2017

Easternization is the defining trend of our age—the growing wealth of Asian nations is transforming the international balance of power. This shift to the East is shaping the lives of people all over the world, the fate of nations, and the great questions of war and peace. A troubled but rising China is now challenging America's supremacy, and the ambitions of other Asian powers—including Japan, North Korea, India, and Pakistan—have the potential to shake the whole world. Meanwhile the West is struggling with economic malaise and political populism, the Arab world is in turmoil, and Russia longs to reclaim its status as a great power. As it becomes clear that the West's historic power and influence is receding, Gideon Rachman offers a road map to the turbulent process that will define the international politics of the twenty-first century.

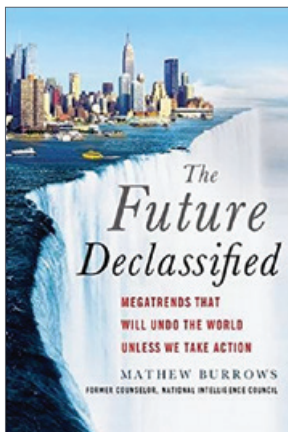




## Freedom at Midnight

*Dominique Lapierre and Larry Collins, Schand: 1975*

Lapierre and Collins provide an account of the year leading to India's independence and the clashes that happened afterwards between Muslims and Hindus. With testimonies of those who witnessed and were involved with the country's historic changes, including the last viceroy Lord Louis Mountbatten, the reader gains insight into the decisions made by the political leaders who drove these changes. The authors walk through the challenges Gandhi, the first India Prime Minister Jawaharlal Nehru, and the founder of Pakistan Muhammad Ali Jinnah met as politics, religious differences, and ideologies clashed.



## The Future, Declassified: Megatrends That Will Undo the World Unless We Take Action

*Mathew Burrows, St. Martin's Press: 2014*

Twenty-five years ago when Mathew Burrows went to work for the CIA as an intelligence analyst, the world seemed frozen. Then came the fall of the Berlin Wall and the implosion of the Soviet Union; suddenly, unpredictability became a universal theme and foresight was critical. For the past decade, Burrows has overseen the creation of the Global Trends report, and now he has expanded it into a full-length narrative—forecasting the tectonic shifts that will drive us to 2030. As Burrows argues, we are living through some of the greatest and most momentous developments in history. Either we take charge and direct those or we are at their mercy. The stakes are particularly high for America's standing in the world and for ordinary Americans who want to maintain their quality of life. Running the gamut from scary to reassuring, this riveting book is essential reading.

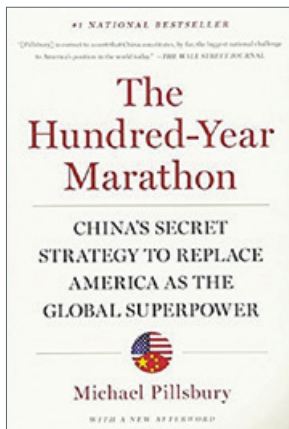


## Ghost Fleet: A Novel of the Next World War

*P.W. Singer and August Cole, First Mariner Books: 2015*



The United States, China, and Russia eye each other across a twenty-first century version of the Cold War, which suddenly heats up at sea, on land, in the air, in outer space, and in cyberspace. The fighting involves everything; from stealthy robotic-style attack of drone strikes to old warships, from the Navy's "ghost fleet"; fighter pilots unleash a Pearl Harbor; American veterans become low-tech insurgents; teenage hackers battle in digital playgrounds; Silicon Valley billionaires mobilize for cyber-war; and a serial killer carries out her own vendetta. Ultimately, victory will depend on blending the lessons of the past with the weapons of the future.

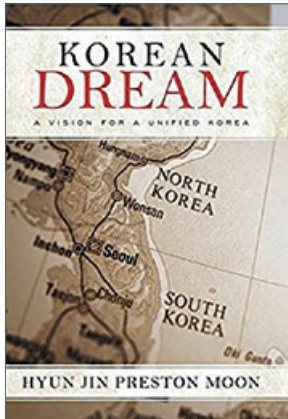


## The Hundred-Year marathon: China's Secret Strategy to Replace America as the Global Superpower

*Michael Pillsbury, Henry Holt and Company: 2016*



For more than forty years, the United States has played an indispensable role helping the Chinese government build a booming economy, develop its scientific and military capabilities, and take its place on the world stage, in the belief that China's rise will bring us cooperation, diplomacy, and free trade. But what if the "China Dream" is to replace us, just as America replaced the British Empire, without firing a shot? Based on interviews with Chinese defectors and newly declassified, previously undisclosed national security documents, *The Hundred-Year Marathon* reveals China's secret strategy to supplant the United States as the world's dominant power, and to do so by 2049, the one-hundredth anniversary of the founding of the People's Republic.



## Korean Dream: A Vision for a Unified Korea

Hyun Jin Preston Moon, Archway: 2016



North Korea today is a rogue state threatening global peace and challenging the conscience of humanity. In the South, Koreans now face long-term social consequences from the pursuit of economic development at all costs. In *Korean Dream*, Dr. Hyun Jin Preston Moon presents an innovative way forward on the Korean peninsula. He explains lucidly why Korean unification is the ultimate answer to security, economic, and social problems created through 70 years of division. He goes a step further, offering a groundbreaking approach to peace rooted in the founding principles and cultural practices that have made Koreans one people for millennia.

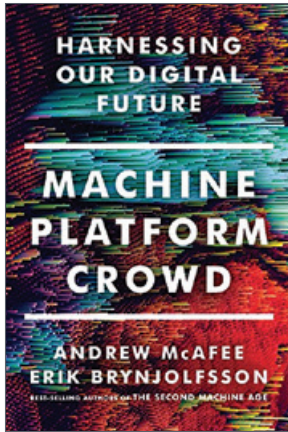


## Lee Kuan Yew: The Grand Master's Insights on China, the United States, and the World

Graham Allison, Robert D. Blackwell, and Ali Wyne, The MIT Press: 2013



Almost single-handedly responsible for transforming Singapore into a Western-style economic success, Lee Kuan Yew offers a unique perspective on the geopolitics of East and West. This book gathers key insights from interviews, speeches, and Lee's voluminous published writings and presents them in an engaging question and answer format. Lee offers his assessment of China's future, asserting, among other things, "China will want to share this century as co-equals with the U.S." He affirms the United States' position as the world's sole superpower but expresses dismay at the vagaries of its political system. He offers strategic advice for dealing with China and discusses India's future, Islamic terrorism, and economic growth, among other topics. Lee does not pull punches, offering his unvarnished opinions on multiculturalism, the welfare state, education, and the free market.

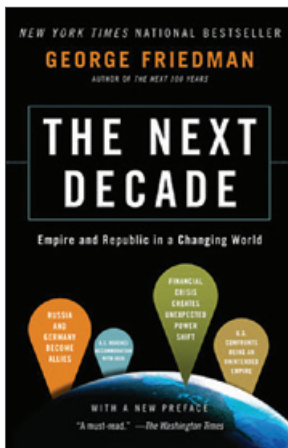


## Machine, Platform, Crowd: Harnessing Our Digital Future

Andrew McAfee, W. W. Norton & Company: 2017

★★★

We live in strange times. A machine plays the strategy game Go better than any human; upstarts like Apple and Google destroy industry stalwarts such as Nokia; ideas from the crowd are repeatedly more innovative than corporate research labs. We must rethink the integration of minds and machines, of products and platforms, and of the core and the crowd. In all three cases, the balance now favors the second element of the pairings, with massive implications for how we run our companies and live our lives. Andrew McAfee and Erik Brynjolfsson deliver both a penetrating analysis of a new world and a toolkit for thriving in it. For startups and established businesses, or for anyone interested in what the future holds, *Machine, Platform, Crowd* is essential reading.

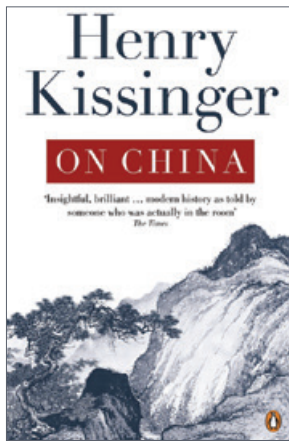


## The Next Decade

George Friedman, Anchor: 2012

★★★

In the long view, history is seen as a series of events—but individuals and their actions determine the course of those events. During the next ten years, individual leaders will face significant transitions for their nations: the United States' relationships with Iran and Israel will be undergoing changes, China will likely confront a major crisis, and the wars in the Islamic world will subside. Unexpected energy and technology developments will emerge, and labor shortages will begin to matter more than financial crises. Distinguished geopolitical forecaster George Friedman analyzes these events from the perspectives of the men and women leading these global changes, focusing in particular on the American president, who will require extraordinary skills to shepherd the United States through this transitional period.

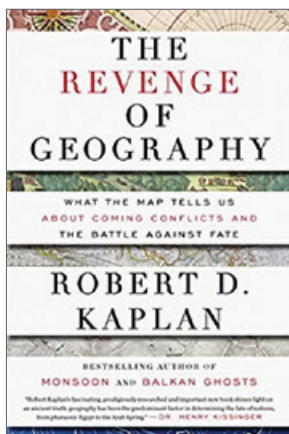


## On China

Henry Kissinger, Penguin Books: 2012

★★★

In this sweeping and insightful history, Henry Kissinger turns for the first time at book length to a country he has known intimately for decades and whose modern relations with the West he helped shape. *On China* illuminates the inner workings of Chinese diplomacy during such pivotal events as the initial encounters between China and tight line modern European powers, the formation and breakdown of the Sino-Soviet alliance, the Korean War, and Richard Nixon's historic trip to Beijing. With a new final chapter on the emerging superpower's twenty-first-century role in global politics and economics, *On China* provides historical perspective on Chinese foreign affairs from one of the premier statesmen of our time.

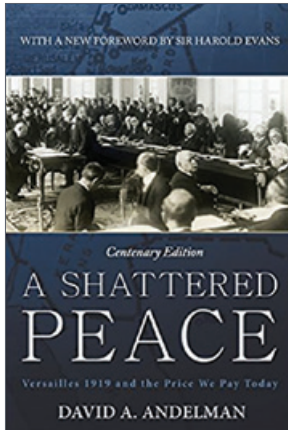


## The Revenge of Geography: What the Map Tells Us About Coming Conflicts and the Battle Against Fate

Robert D. Kaplan, Random House: 2012

In *The Revenge of Geography*, Kaplan builds on the insights, discoveries, and theories of great geographers and geopolitical thinkers of the near and distant past to look back at critical pivots in history and then to look forward at the evolving global scene. Kaplan traces the history of the world's hot spots by examining their climates, topographies, and proximities to other embattled lands. Kaplan then applies the lessons learned to the present crises in Europe, Russia, China, the Indian subcontinent, Turkey, Iran, and the Arab Middle East. The result is a holistic interpretation of the next cycle of conflict throughout Eurasia. A brilliant rebuttal to thinkers who suggest that globalism will trump geography, this indispensable work shows how timeless truths and natural facts can help prevent this century's looming cataclysms.



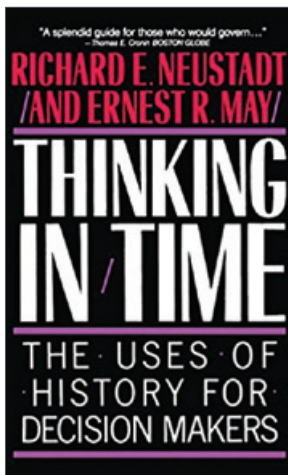


## A Shattered Peace: Versailles 1919 and the Price We Pay Today

David A. Andelman, Wiley General Trade: 2014



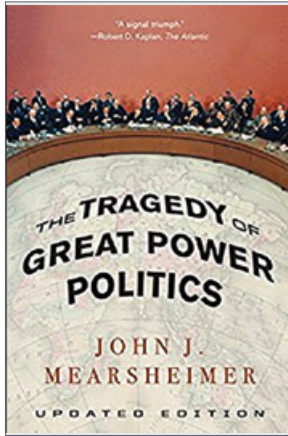
For more than half a century, it has been widely recognized that the Treaty of Versailles, founded on retribution against Germany and the Austro-Hungarian Empire, created the circumstances that led inevitably to World War II. Less acknowledged and understood is the treaty's profound impact on many other parts of the world—an impact that echoes to this day across Asia, the Balkans, and throughout the Middle East. Andelman takes a fresh new look at the Treaty of Versailles as the point of origin for many of today's most critical international issues. This revealing history exposes the powerful lessons that a six-month period in a long ago era has for us today.



## Thinking in Time: The Uses of History for Decision-Makers

Richard E. Neustadt and Ernest R. May, The Free Press: 1986

For generations Americans have described and deplored the ignorance of history displayed by policymakers or, what is worse, the misuse of historical analogies. Since the 1950s Professors Neustadt and May have been working individually through their writing and consulting on this subject; in the past decade they have been collaborators in a course at Harvard's John F. Kennedy School of Government focusing explicitly on "using history." This excellent book is a product of that course: case histories from both domestic and foreign policy areas and a set of precepts-what to ask about history and how to ask it. Professional historians, enjoying the luxury of unhurried reflection, might say that the book's "method" is no more than a systematic and common-sense statement of the obvious-but the authors demonstrate that the "obvious" has too often been ignored, with unfortunate results.

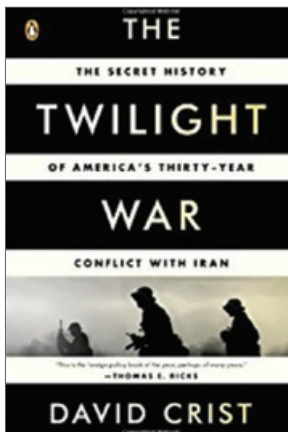


## The Tragedy of Great Power Politics (Updated Edition)

John J. Mearsheimer, W.W. Norton & Company: 2001



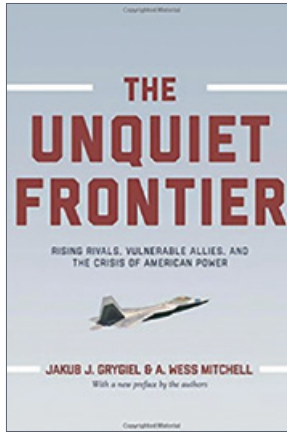
The updated edition of this classic treatise on the behavior of great powers takes a penetrating look at the question likely to dominate international relations in the twenty-first century: can China rise peacefully? In clear, eloquent prose, Mearsheimer explains why the answer is no: a rising China will seek to dominate Asia, while the United States, determined to remain the world's sole regional hegemon, will go to great lengths to prevent that from happening. The tragedy of great power politics is inescapable.



## The Twilight War: The Secret History of America's Thirty-Year Conflict with Iran

David Crist, Penguin Press 2012

For three decades, the United States and Iran have engaged in a secret war—it is a conflict not acknowledged and a story not told. A senior historian for the federal government with unparalleled access to senior officials and key documents of several U.S. administrations, Crist has spent more than ten years researching and writing *The Twilight War*. He breaks new ground on virtually every page, and he reveals in vivid detail for the first time a number of important stories of military and intelligence operations by both sides, both successes and failures, and their typically unexpected consequences. *The Twilight War* adds vital new depth to our understanding of this acute dilemma. It is also a thrillingly engrossing read, animated by a healthy irony about human failings in the fog of not-quite war.

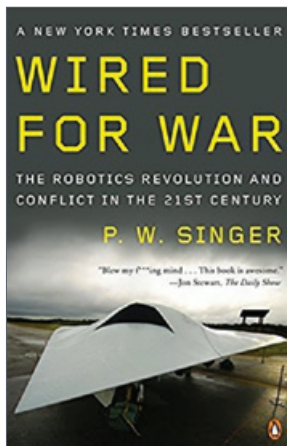


## The Unquiet Frontier: Rising Rivals, Vulnerable Allies, and the Crisis of American Power

Jakub J. Grygiel, A. Wess Mitchell, Princeton University Press: 2016



From the Baltic to the South China Sea, newly assertive authoritarian states sense an opportunity to resurrect old empires or build new ones at America's expense. Hoping that U.S. decline is real, nations such as Russia, Iran, and China are testing Washington's resolve by targeting vulnerable allies at the frontiers of American power. The Unquiet Frontier explains why the United States needs a new grand strategy that uses strong frontier alliance networks to raise the costs of military aggression in the new century.

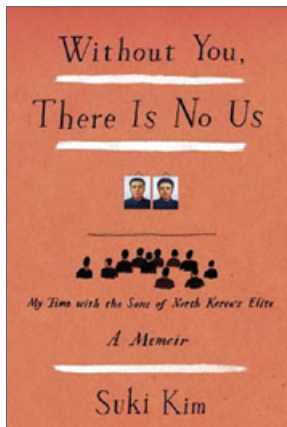


## Wired for War: The Robotics Revolution and Conflict in the 21st Century

P.W. Singer, The Penguin Press: 2009



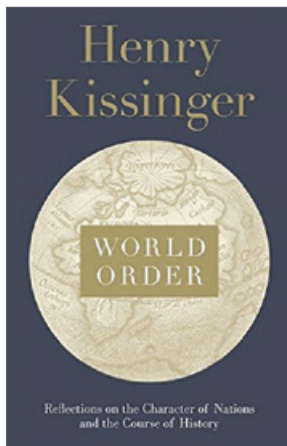
In *Wired for War*, P. W. Singer explores the greatest revolution in military affairs since the atom bomb: the dawn of robotic warfare. We are on the cusp of a massive shift in military technology that threatens to make real the stuff of *I, Robot* and *The Terminator*. Blending historical evidence with interviews of an amazing cast of characters, Singer shows how technology is changing not just how wars are fought, but also the politics, economics, laws, and the ethics that surround war itself. Travelling from the battlefields of Iraq and Afghanistan to modern-day “skunk works” in the midst of suburbia, *Wired for War* will tantalize a wide readership, from military buffs to policy wonks to gearheads.



## Without You, There Is No Us: My Time with the Sons of North Korea's

*Suki Kim, Crown: 2014*

It is 2011, and all universities in North Korea have been shut down for an entire year, the students sent to construction fields—except for the 270 students at the all-male Pyongyang University of Science and Technology (PUST), where Suki has gone undercover as a missionary and a teacher. As the weeks pass, she is mystified by how easily her students lie, unnerved by their obedience to the regime. At the same time, they offer Suki tantalizing glimpses of their private selves—their boyish enthusiasm, their eagerness to please, the flashes of curiosity that have not yet been extinguished. She in turn begins to hint at the existence of a world beyond their own—at such exotic activities as surfing the Internet or traveling freely and, more dangerously, at electoral democracy and other ideas forbidden in a country where defectors risk torture and execution. However, when Kim Jong-il dies and the boys she has come to love appear devastated, she wonders whether a bridge may form between the gulf of her world and theirs. Without You, There Is No Us offers a moving and incalculably rare glimpse of life in the world's most unknowable country, and at the privileged young men, she calls "soldiers and slaves."



## World Order

*Henry Kissinger, Penguin Books: 2015*

Henry Kissinger offers, in *World Order*, a deep meditation on the roots of international harmony and global disorder. Kissinger reveals his analysis on the ultimate challenge for the twenty-first century: how to build a shared international order in a world of divergent historical perspectives, violent conflict, proliferating technology, and ideological extremism. Drawing on his experience as one of the foremost political leaders of the modern era, and his experience as national security advisor and secretary of state, *World Order* guides readers through crucial episodes in recent world history. Provocative and articulate, blending historical insight with geopolitical prognostication, *World Order* is a unique work that could come only from a lifelong policy maker and diplomat.





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